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TAMIL NADU ARCHIVES

GOVERNMENT OF TAMIL NADU

P. W DEPARTMENT

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Dated	6. 9 1883	-198-

Not to be folded or roughly handled.

GOVERNMENT OF MADRAS

PUBLIC WORKS DEPARTMENT

General.
Account

READ—the following letter from D C GORDON, Esq, Examiner of Public Works Accounts, to the Secretary to Government, Public Works Department, dated Madras, 18th August 1883, No 87 W —

I have the honor to forward, for information of Government, letter No 504 W, dated 20th July, from the General Superintendent, Public Works Workshops, together with the annual accounts of the shops for the year 1882-83, and the audit memorandum thereon by Mr Ramier, Deputy Examiner

2 It may perhaps be convenient to review here the changes which have afflicted the status and conditions of these Workshops since the accounts for 1881-82 were submitted

3 In August 1882, after much ventilation of the question as to the retention or abolition of the shops, Government determined (G O No 2034 W, dated 12th August 1882) that the operations of the shops should be limited to repairs and smaller manufactures such as the objects of the department could not execute locally and that measures should be adopted to get rid of all buildings and plant except such as were necessary for the contracted operations which the shops were to undertake

4 The first step towards restricting work was the refusal of all orders except those of the Public Works Department and even such orders were to be with the exception of a small number so that only a small part of the work might be referred to the open market or private enterprise. Notices were also published in the Government Gazette to the effect that the Government intended to dispose of all buildings, plant, &c. (G O No 2483 W, dated 25th September 1882)

5 Inquiries were made with a view to having the repairs of instruments performed by the Mathematical Instrument Department at Calcutta, but the result was not favorable, and Government ordered that the Instrument Shop should be maintained for the present for the execution of Government work (G O, No 3183 W, dated 4th December 1882)

6 The periodical valuation of the block and plant was proceeded with and determined as on 31st March 1883, comparing as follows with the previous valuation in 1878 —

	31st March 1878	31st March 1883.
	RS	RS
Block	1,24,300	1,24,300
Plant	73,500	57,500
	1,97,800	1,81,800

Depreciation Rs 52,400, in which amount was the value (Rs 19,000) of the engine-house and saw-mill shed, which buildings being unnecessary to the Workshops, were made over to the Stores Department (G O, No 933 W, dated 22nd March 1883)

The amount of depreciation therefore was Rs 33,000, and adjustment should have been made in the accounts of the year so as to show the value of the block and plant at the revised figures. The engine-house and saw-mill shed above mentioned were not revalued, apparently because they were not to be part of the block of the shops, but opportunity should have been taken to revalue them, and to dispose of any depreciation in the same manner as in the cases of the buildings retained for the Workshops' use.

7 Reports having been called for from the Superintending Engineers regarding the result of the restrictions placed on the operations of the shops as affecting the satisfaction of requirements by Divisional Officers, the general conclusion arrived at was that no difficulties would arise from the contemplated closure. No tender worth consideration had been received for renting or otherwise taking over the premises from Government. The General Superintendent was desired to submit a definite scheme for the organisation and maintenance of a small workshop for purposes purely departmental, and the establishment of the Instrument Department was to be reduced as far as practicable (Chief Engineer's memorandum, No 1041 C, dated 31st May 1883).

8 Another change has been effected during the year by which the contribution for leave and pension allowances has been reduced from 25 per cent to 14½ per cent (G O, No 1864 W, dated 21st July 1882).

9 Under the conditions above reviewed, any comparison of the working of the shops during 1882-83 with previous years avails nothing. The outturn of the year was Rs 1,40,000 and the loss Rs 2,928. The Superintendent has submitted two new statements, 'Revenue Account for the year' and 'Net Revenue Account,' which he considers represent more clearly the administrative, as distinguished from the financial, results of the year's transactions. The former shows that administrative earnings exceed working expenses by Rs 6,710, the latter, that such excess failed to meet financial liabilities on account of interest on capital. I do not think much advantage will be gained by introducing these new statements for the future of the shops. To be really useful the 'Net Revenue Account' should have gone back to the earliest days of the undertaking.

10 The accounts as rendered by the General Superintendent are incorrect in so far as concerns the adjusting entries under Block, Plant, and Government. This will be evident from the fact that the amounts at debit of block and plant as on 31st March 1883 do not tally with the revaluation figures given in paragraph 6 (above), and the result from the course adopted is that Government has been over-debited by Rs 6,207-0-11, Block over-credited by Rs 2,189-14-6, and Plant and Machinery over-credited by Rs 4,017-2-5. It is too late to effect corrections now, nor is it material to do so in the accounts concerned, as the profit or loss is not affected. The differences will be put right in the current year's accounts, crediting Government and debiting the two other heads, by which means the amounts at debit of Block and Plant will (as on 1st April 1883) tally with the figures in the revaluation statement.

11 The question of the percentage to be charged in future has to be considered in connection with the revaluation of the block and plant. On the basis of the figures given the following table gives the result —

	Value in 1878	Value in 1883	Depreciation in 5 Years	Percentage per cent. per Annum
Block	Rs 1,05,056	Rs 88,327	Rs 16,729	3.18
Plant	73,609	57,595	16,014	4.35
Block and Plant	1,78,665	1,45,922	32,743	3.66

* Excluding engine house and saw mill, see paragraph 6

The old rate (2 per cent) is clearly insufficient. It is for Government, therefore, to determine whether in future the rates shall be altered to 3 per cent on block, 4 per cent on plant and machinery. The rate of 3.66 per cent is of course of no importance in the consideration.

ENCLOSURES

From Lieutenant W. L. C. BADDELEY, R.E. General Superintendent, Public Works Workshops, to the Examiner of Public Works Accounts, dated Madras, 20th July 1883, No 504 W.

I have the honor to forward, for submission to Government, the accounts of the Presidency Public Works Workshops for 1882-83.

1 List of Accounts | 1 Revenue Account and
1 Book of Accounts | Not Revenue Account

2 During the year the Workshop became liable to Government for—

	RS	A	P
(1) To cash drawn from Treasury	1,02,000	0	0
(2) To value of stores received without payment	28,245	12	9
(3) To interest on capital	9,628	11	0
(4) To Pension and Leave Allowances	2,093	15	2
	1,41,978	6	11

3 On account of this amount the following payments were made —

	RS	A	P
(1) Payments into Treasury	34,712	10	8
(2) Approved invoices	1,14,857	10	0
(3) Difference between the book value and revaluation of block and machinery and plant	49,456	12	6
(4) Balance of interest due to Government	2,928	3	7
	2,01,955	4	9

Leaving for decrease to Capital a balance of

4 The gross profits amounted to	38,594	5	2
against which charges aggregating	41,522	8	9

have been debited, leaving a balance of interest due to Government

2,928 3 7

5 The opening and closing balances of the Capital Accounts as noted in the following table show a decrease to capital of Rs 59,978-13-10 —

	CAPITAL ON						Increase	Decrease.				
	31st March 1883			31st March 1882								
	Rs	A	P	Rs	A	P	Rs	A	P			
Block	86,137	1	6	1,09,495	7	8		23,358	6	2		
Machinery and Plant	53,577	13	7	85,883	4	10		32,305	7	3		
Mechanical Department	7,787	6	9	14,598	1	3		6,810	10	6		
Instrument do	5,453	1	9	3,423	4	10	2,009	12	11			
Manufacture	400	0	0	400	0	0						
Raw Materials	22,442	7	9	25,228	11	1		2,786	3	4		
Sales	1,575	9	8	1,811	0	8		235	7	0		
Public Department	3,223	6	0	125	15	0	3,100	7	0			
	1,80,581	15	0	2,40,967	13	4	5,110	3	11	65,476	2	3
	612	13	11	1,021	14	5	612	13	11	1,021	14	5
	1,79,969	1	1	2,39,945	14	11	4,497	6	0	61,474	3	10
				1,79,969	1	1				4,497	6	0
				59,976	13	10				59,976	13	10
Deduct Bills Payable												

6 The results of the working for the year under review as compared with those of three previous years are as follows —

	1879-80			1880-81			1881-82			1882-83		
	Rs	A	P	Rs	A	P	Rs	A	P	Rs	A	P
Outturn	2,16,976	0	0	2,08,888	13	2	2,34,363	3	4	1,59,916	16	4
Net Profit	18,210	10	11	22,161	10	6	6,833	1	2	2,928	3	7
Net Loss or interest unpaid												

7 Block, machinery and plant were revalued, and the difference between the block value and revaluation was adjusted as per instructions conveyed in your letter, No 48 S W, dated 3rd August 1878

8 From an examination of the accounts it will be seen that the Workshop paid all its expenses for the year, and if the outturn had been larger, the whole of the interest on capital would have been paid

9 The small outturn is due to the restrictions that have been placed upon the working of the shops, by which, except in the Mathematical Instrument Department all the work that was formerly executed for the different departments of Government, both civil and military, has been shut out

These restrictions must eventually close the Workshop, and will, in any case, necessitate starting small workshops in some of the chief Public Works Departments

10 The chief points brought forward in favor of the abolition of the Workshop were—
1. That it was in a chronic state of indebtedness, and consequently a loss to Government
2. That it was a bar to the development of private enterprise

11 With regard to the first, I would beg to point out the facts shown by the accounts of the last two years

In 1881-82 the accounts showed a profit of Rs 1,984 which was afterwards altered to a loss of Rs 6,833, because it was decided by the Examiner, Public Works Accounts that the loss by the sale of unserviceable stores that had been accumulated in previous years should be deducted from the profit made in the year in which the stores were sold

12 I am well aware that it was necessary to adjust this loss, but I do not consider that it should have been adjusted in the Revenue Account of the Workshop for the year, as the loss was the result of mismanagement in former years

13 It may be urged that periodical sales of use less stores are unavoidable, and that the loss must be borne by the Workshop, to this I would reply that with ordinary care there is no reason why the Workshop should ever again be burdened with a large stock of materials, &c, and an examination of the accounts for the last few years will show the great improvement that has taken place under the head of "Raw Materials" and "Manufactured Articles"

14 The form of account used by the Workshop is, I consider, very misleading, as a clear distinction is required between "Capital" and "Revenue," and I beg to submit that the form of account submitted by me show the real working of the shops for the year far more distinctly than is possible with the forms that have hitherto been used

15 During the past year 1882-83 the Workshop has, in spite of the restrictions placed upon its operations, again paid all its expenses and 70 per cent of the interest due to Government. I must mention that the restrictions only came into force during the latter part of the year, in the earlier months there was a very fair amount of work executed

16 With these facts before me I venture to say that the financial position of the Workshop at the end of 1882 was far better than it had ever been since the removal from Chepauk, and, with liberty to do the work that would have been sent to it from all departments of Government, I am convinced that the question of loss would not again have arisen

17 During the years immediately after the famine the Workshop was depressed from the following causes —

- (1) Buildings too large and expensive
- (2) Excessive amount of capital in stock materials, &c
- (3) Heavy interest on capital, out of all proportion to the outturn
- (4) High prices that the Workshop was obliged to charge in the vain hope of paying the interest on capital

(5) Having hardly occupied the present building, when the famine had commenced and when no labor was available for any work but the manufacture of famine tools, much work required for the completion of the shops was left to be finished and charged for in following years

(6) Over-manufacture of stock articles, large purchases of stores, want of care in keeping down the expenditure of fuel, cost of repairs to machinery, and contingent expenses

18 The figures which I append in support of my statement that all these causes of depression have disappeared are as follows —

	1876-77	1877-78	1878-79	1879-80	1880-81	1881-82	1882-83
Block	Rs 69,467	Rs 1,18,280	Rs 1,15,914	Rs 1,14,016	Rs 1,11,730	Rs 1,09,495	Rs 86,137
Stock	1,32,784	1,72,844	1,87,800	1,69,478	1,21,473	25,623	22,642
Interest on capital	13,221	19,807	21,687	23,629	20,437	13,886	9,683
Repairs to machinery	5,801	12,284	25,315	17,513	8,279	4,751	3,463

NOTE.—The Workshop was at Chepauk during part of 1876-77, and Rs 69,463 represent therefore the value of the Chepauk buildings. Rs 1,18,280 represent the first debit on account of the value of the present buildings.

19 With regard to the Workshop being a bar to the development of private enterprise, there can be no doubt that a Government Workshop takes the place of competition, but from the fact that when the Workshop was advertised for sale no one came forward, I beg to submit that a genuine competitive trade in the class of work executed in this Workshop cannot be looked for until there are other large customers besides the Government, and in the absence of a Government Workshop of this class the trade must be almost a monopoly

20 The real utility of this Workshop consists in its being a jobbing shop where every variety of work can be executed.

There is no demand for large iron constructions to be made up in this country, but no engineering work can be carried on without assistance from some Workshop, and every department of Government uses machines or appliances which must be made or repaired locally

21 The heterogeneous character of the work necessitates the employment of a class of men whom, if once lost, it will be difficult to replace, and necessitates the maintenance of a variety of machinery, so that when once completely dismembered it will be exceedingly difficult and costly to again put together a Workshop of this kind

22 As matters now stand, the Workshop cannot be satisfactorily or properly worked, for the orders received are not sufficient to maintain a proper staff of workmen

Memorandum of Inspection by H RAINIER, Esq, Deputy Examiner, Public Works Accounts, Madras, on the 9th August 1883, of the Office of the General Superintendent, Public Works Workshops with reference to his Annual Accounts for 1882-83

The financial results brought out in the accounts of the Public Works Workshops for 1882-83 are as follows —

	RS	A	P	RS	A	P
Payments into Treasury ..	34,712	10	8			
Approved invoices ..	1,14,857	10	0			
Depreciation in value of block, machinery and plant on the 31st March 1883 ..	43,249	11	7			
Loss	2,928	3	7			
Total ..	1,95,748	3	10			
Cash drawn from Treasury ..				1,02,000	0	0
Stores received in transfer ..				28,245	12	9
Interest on capital ..				9,638	11	0
Pension and Leave Allowances ..				2,093	15	2
Decrease to capital ..				53,769	12	11
Total ..				1,95,748	3	10

2 The chief event of the year in the books has been the revaluation of the block and the machinery and plant. The statements showing details of revaluation were said to have been forwarded to Government.

3 In the case of block, the value of all the block (immovable property) of the concern on the 31st March 1883 was computed at Rs 88,327. This sum has been deducted from the balance on the 31st March 1882, and the difference credited to block by debit to "Government" as depreciation of the block by revaluation on the 31st March 1883.

The better way would have been to have stated—(a) The valuation of the block on the 31st March 1883 according to the bills, and (b) the valuation of the block on the 31st March 1883 according to valuation, and to have charged off the difference. As it is, (a) as above, is not much different from the balance on the 31st March 1882, being in fact Rs 2,169-14-6 less.

4 But in the case of machinery and plant, the difference is greater, as there were certain transactions in that account during the year 1882-83.

5 The General Superintendent's accounts, when corrected in these respects, bring out the financial results aforesaid. The loss remains a loss (though it would become a profit unless the 1882-83 transactions were considered).

The amount properly creditable to the accounts block and machinery and plant by debit to "Government" for depreciation aggregates Rs 43,250, instead of Rs 49,457 as shown in the General Superintendent's accounts, and the balances of the above accounts, instead of being Rs 86,137 and Rs 53,578, respectively, are Rs 88,327 and Rs 57,593 (see valuation statement) which so affects the balance sheet that the Capital Account balance (decrease to capital) becomes Rs 53,770 instead of Rs 59,977.

6 The outturn for 1882-83 has been Rs 1,39,936-10-4, which is nearly a lakh of rupees less than that of 1881-82. The figures of outturn and profit or loss in recent years are as follows (though such a comparison is subject to a review also of the great modifications which have of late taken place in the scope of the shops' business).

	1879 80	1880 81	1881 82	1882-83
Outturn	RS 2,16,876	RS 2,08,888	RS 2,34,363	RS 1,39,937
Profit				
Loss	18,200	22,160	6,823	2,928

7 In the last report, vide G O, No 2266 W, of 2nd September 1882, the centage charges and the method of trying to effect profits have been fully explained.

8 Some of the unfinished jobs (the balances of the accounts, "Mechanical Department," "Instrument Department," represent their aggregate value) are outstanding since 1881.

9 The balance in the "Manufacture Account," Rs 400, is the value of two weighing machines made some time ago for sale, these should be transferred to the stores.

10 There are bills of 1881-82 unrecovered, but it was stated that steps are being taken for recovery.

11 The account of workmen's time and its allocation to works, the register of requisitions, and the works ledgers were all carefully looked into. The time is sufficiently well kept and allocated but it had not in some cases been written up and the works ledgers posted for July 1883, though in one or two instances the works were completed in that month. Works completed in May last are not billed for. There is evidently some little delay in billing for jobs, the excuse given was that the accounts for 1882-83 have occupied the entire office to the exclusion of book-keeping, &c.

12 The Treasury cash balance (General Superintendent's drawing account) on the 31st July 1883 was proved and found correct.

13 The office cash is generally from Rs 100 to Rs 150, it is kept by the Head Clerk, Cothundasawmy Pillay, who makes all cash payments and who keeps the cash-book.

14 The cash abstract book is not posted daily, nor signed at all, by any one.

MADRAS,
13th August 1883

ORDER—dated 6th September 1883, No 2503 W, Public Works.

With his letter above recorded, the Examiner, Public Works Accounts, submits the annual accounts of the Presidency Public Works Workshops for the year 1882-83.

2 The liabilities during the year amounted to Rs 1,95,718, while the assets were Rs 1,92,820, showing a net loss on the year's transactions of Rs 2,928.

3 The outturn of the year was Rs 1,39,937, but, as stated by the Examiner, Public Works Accounts, after the recent changes which the shops have undergone, any comparison between this figure and the outturn and profit or loss of previous years would be valueless.

4. The suggestion in the last paragraph of the Examiner's letter, that the rates for depreciation be fixed at 3 per cent. on block and 4 per cent on plant and machinery, is sanctioned.

(True Extract)

Major, R E.,
Under Secy. to Govt, P.W.D.

To the General Superintendent, Public Works Workshops
" Examiner, Public Works Accounts
" Superintending Engineer, Fifth Circle.

For A F Goodall.
Spare Copies

GENERAL.
ACCOUNT

Govt. of (1883) Madras.

PUBLIC WORKS.

Dated September, 6th.

Recd

Encl.

G.O., 6th Sept. 1883, No. 2503 W.

SEPTEMBER.

Annual Accounts

The — of the Presidency Public Works
Workshops for 1882-83.—Passing orders
on —.

12TH AUGUST 1882, No 2064 W, PUBLIC WORKS

GOVERNMENT OF MADRAS

PUBLIC WORKS DEPARTMENT.

Buildings and Roads
Civil Works

No 80

READ—the following papers —

Precis of opinions on retention or otherwise of the Public Works Workshops at
Madras

No 80-A

Note by the Chief Engineer, Public Works Department.

The long pending question as to the further retention of the Public Works Workshops at Madras has now arrived at a stage admitting of a final decision

2 My general opinions on the subject were expressed in considerable detail in my note of the 25th November 1881, and a careful *precis* of all the latest correspondence, showing the various questions at issue, with my own opinion recorded on those of the several officers who have been consulted, is herewith forwarded for information

3 Setting aside all minor points at issue, it has become clear that the shops, though shown to have worked at considerable profit during the famine years, have since then retrograded altogether in this respect.

4 In paragraph 3 of his letter printed with G O, 12th December 1881, No 3081 W, the Examiner gives the loss on working the shops during 1879-80 and 1880-81 as Rs 40,000, and although improvement may to some extent be looked for under the reductions already carried out, and those which may still be feasible, by reducing the amounts charged against the Capital Account, there is only too much reason to conclude that a condition of indebtedness exists and must become chronic

5 This unsatisfactory state of matters is chiefly due to the large and costly buildings and plant which have to be maintained in order to meet the ever-varying demands of manufacture and repair of articles of all classes for the Public Works and other Government Departments, as also for private individuals

6 Practically speaking they are merely jobbing shops, and, in the effort to show a profit on commercial principles, are compelled to undertake heterogeneous manufactures, which from their constitution they are necessarily quite unable to carry out economically

7. Driven thus to seek for work on all sides, including such as can be obtained from private parties, they necessarily stand in the way of the development of private enterprise in the same line

8 Viewed from another stand-point also there is a very serious drawback to the continuance of the shops on their present footing The total amount of outturn (annually about two lakhs in value) is so small as to make the entertainment of a thoroughly trained Mechanical Engineer at its head an impossibility, the cost of such an officer in original salary and subsequent increments being too heavy a burthen for the establishment The result is that Superintendents have to be appointed from the regular departmental establishment None of these are necessarily experts in the particular line, and one and all must vacate on promotion from Assistant

to Executive Engineer, as the shops are unable to bear the increased salary. This will ere long be the case with the present incumbent. No continuity of Superintendents is thus possible.

9 My own view, therefore, as expressed in the annexed précis of correspondence, is that the shops should be abolished—

First, as being in a condition of chronic deficit,

Second, as directly interfering with private enterprise,

Thirdly, as presenting insuperable difficulties in the way of providing for their proper and continuous supervision by a thoroughly trained Mechanical Engineer.

10 That very opposite views are entertained by other highly qualified officers will at once be observed from the précis of correspondence, and these views are doubtless shared by many others in the department whose opinions deserve every consideration.

11 That the shops were started to carry out work which at the time of their creation it was not possible to get readily done elsewhere is not only true, but the same contention is still to some extent valid, and further that the presence of a large Government Workshop capable of turning out a great variety of work, though at an unduly high price, is a convenience to this and other departments cannot be denied.

12 Further, that some inconvenience will follow such a drastic remedy from the present defects as their total abolition may also be accepted.

13 Notwithstanding these and other contentions which I have replied to in the précis, I am of opinion that the shops should not continue to be maintained on their present footing.

14 One of the three following courses are thus it seems open to Government—

(1) To maintain the shops on much the same footing as at present, though relieved as much as possible of certain items now standing against the Capital Account, so as to admit of their having a better chance in future of working to show a profit.

(2) To get rid of all buildings and plant and retain only those portions which may be required for the execution of such repairs and trifling matters of manufacture as Executive Engineers cannot have locally executed.

(3) To dispose of the whole concern and trust to the open market for all manufactures and repairs.

15 As regards the *first* alternative, it will be observed that the matter is discussed under point No 7 in the annexed précis, and the mode of giving the needful relief to the Capital Account pointed out. Should this method of dealing with the question commend itself to Government, the appointment of a Committee for giving effect to the proposals would apparently be most satisfactory.

16 In reference to the *second* alternative which as the *via media* I venture myself to recommend, a year or more would probably be required before it could be given full effect to. The intentions of the Government with a complete statement of the buildings, machinery and plant to be eventually disposed of, should be widely published for six or nine months, and tenders invited from persons desirous of starting a private workshop in Madras to take its place as much as possible. During the interval thus insured the shops could gradually contract their operations so as to test the value of private enterprise, and allow our own officers and those of other departments to become gradually acquainted with the new state of matters.

17 Judiciously carried out, I am convinced that the measure would be attended with but small inconvenience and would in any case afford an opportunity for deciding whether the reasons for abolishing the shops as a Government concern rested on a thoroughly sound basis.

18 When narrowed to the limits of a simple repair establishment, either on the present site or another, the shops would become merely a sub-division attached to the Presidency Division under charge of a good Foreman Mechanic, and even this might

in time disappear if subsequent experience proved that resort might be had entirely to the open market for even the small class of work which would be left.

19 The *third* alternative would, I confess, it appears to me to be too drastic, though of course it could be led up to by allowing ample time for giving publicity to the intentions of Government and for giving full effect to the measure.

Ootacamund,
6th July 1882

(Signed) R H SANKLY, Colonel, R.E.,
Chief Engineer, P.W.D.

No 80-B

Note by the Chief Engineer for Irrigation

In my opinion the only question for my consideration is, can the work required by the Irrigation Branch, Public Works Department, be done, readily and efficiently, without the aid of Public Works Workshop. If it can, the workshops should cease to exist.

2 The work required is, such as non girder bridges, lance and valve lifting gear, lock gates, involving iron and brass casting, repairs to pumps, steam engines, dredges, &c. I understand that at present much of this work could not be turned out at Madras, except at the Gun Carriage Manufactory, where the charges are very heavy, but as regards non girders, screw gearing for shutters &c, such work could be obtained either from Calcutta or Bombay at rates not exceeding, in all probability, the rates now charged at the Public Works Workshops, and I do not see that inconvenience would result from this work being obtained either from Calcutta or Bombay.

3 As regards repairs to steam-engines, &c, however, it is necessary that there should be as little delay as possible, and until this work can be done by private firms at Madras, I think it will be necessary to retain the workshops on a smaller scale.

4 To close the workshops at once would, I think, cause great inconvenience, but as I believe that it is mistaken policy for Government to interfere in any way with private trade, and that the closing of the workshops would create a demand locally which private enterprise would before long supply, I consider the second course proposed by the Chief Engineer is in every way suitable, if regarded as a step towards the total abolition of the workshops.

5 The up-country workshops at Dowlaiswaram and Bezvada are very differently circumstanced, the works necessitate the employment of complicated machinery which may require repairs without delay, and if the Railway Workshops can be made available for training apprentices, there should be no difficulty in obtaining men to fill vacancies in the establishments.

(Signed) J O HASTED, Col, R.F.,
10th July 1882 Ag Chief Engineer for Irrigation

No 80-C

Note by the Consulting Engineer for Railways

The question as to the retention or abolition of the Public Works Department Shops at Madras does not directly affect the Railway Branch, and I presume that my opinion on the points at issue is called for on general grounds, as affecting the operations of the department at large.

I entertain no doubt that the sole *raison d'être* of the shops is that they should provide for the execution of work which cannot be done elsewhere,—either as cheaply, as well or as quickly. If the required work can be executed elsewhere, on satisfactory conditions as to these three points, the shops should cease to exist.

With respect to economical work. The papers circulated leave no room for doubt that, of late years, the shops have been worked at considerable loss, while there is no reason to suppose that the prices charged for the outturn have been lower than would have been charged by private firms.

With respect to efficient work On this point I can see no ground for doubting that the requirements of the department could be met in the open market,—whether in Madras, Calcutta, Bombay, or England,—as satisfactorily as they have been met in the shops attached to the Public Works Department. Indeed, the list of manufactures given by the Superintendent of the Shops contains so many articles which may be termed *specialties*, as to satisfy me that, unless the local conditions are of an unusual nature, the work must of necessity be turned out better by firms that make such specialties their particular study. I need only refer to such articles in the list as "Steam Boilers," "Dredging Machinery," "Boring Apparatus," "Bells for Churches," "Machines for testing coin, stone-crushing, tile-moulding," &c, &c, &c.

With respect to expedition in the execution of work This is the only point on which I am inclined to question the expediency of abolishing the shops, but this opinion has reference not so much to new manufactures as to repairs. There must be many cases in which the immediate repair of machinery, instruments, &c, is of urgent importance, and I do not think that it would be wise at present to trust to the open market in Madras for the execution of such work. In course of time, experience will probably show that the maintenance of a special establishment is unnecessary, even for work of this nature.

For these reasons, I concur with Colonel Sankey in giving preference to the second of the three courses named by him as being open to Government, but in the expectation that its adoption will in course of time lead probably to the third course, viz, the abolition of the shops and the disposal of the entire concern.

(Signed) J. SHAW-STEWART, Colonel, R.E.

11th July 1882

Consulting Engineer for Railways

No 81

ORDER—dated 12th August 1882, No 2061 W, Public Works

The Right Honorable the Governor in Council, concurring in the opinions expressed by the Chief Engineer, Public Works Department, and the Chief Engineers of the Irrigation and Railway Branches, resolves to restrict the operations of the Public Works Workshops at Madras in the manner proposed by Colonel Sankey in clause 2, paragraph 14 of his Note, dated 6th July 1882, above recorded.

2 The Chief Engineer, Public Works Department, will report at an early date the measures he would propose for carrying this decision into effect.

(True Extract)

(Signed) R. H. SANKEY, Colonel, R.E.,
Secretary to Govt, P.W.D.

To Superintending Engineers
To the Consulting Architect to Government
" General Superintendent, Public Works Workshops
" Chief Engineer, Public Works Department
" Chief Engineer for Irrigation
" Consulting Engineer for Railways
" Examiner of Public Works Accounts
" Financial Department
" Revenue do
" Military do

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BUILDINGS AND ROADS
CIVIL WORKS

Gobt. of (1882) Madras.
PUBLIC WORKS.

Dated August, 12th

Recd

Encl

G.O. 12th Aug. 1882. No. 2034 W.

AUGUST.

Nos. 80 81.

Public Works Workshops at
Madras.

Restricting the operations of the — in the manner proposed by the Chief Engineer, Public Works Department, and requesting him to report the measures he would propose for carrying out the same

2ND SEPTEMBER 1882, No 2266 W, PUBLIC WORKS.

GOVERNMENT OF MADRAS

PUBLIC WORKS DEPARTMENT.

General
Account *

No 20

READ—the following letter from D C GORDON, Esq, Examiner of Public Works Accounts, to the Secretary to Government, Public Works Department, dated Madras, 14th August 1882, No 71 W —

I have the honor to forward, for information of Government, letter No 904 W of 8th July 1882, from the General Superintendent, Public Works Workshops, together with the annual accounts of the shops for the year 1881-82, and the audit memorandum thereon by Mr Godfrey, Examiner

2 The decrease to capital is the result of carrying into effect the orders of Government regarding the removal of all manufactured articles and surplus materials from the shops to their proper place under the Stores Department, so confining the shops to their legitimate duties as manufacturers and not dealers

3 In paragraph 4, Mr Godfrey revises the comparative statement of outturn and profits and brings out a loss on the years transactions of Rs 6,800 The outturn of 1881-82 is put at Rs 2,35,000, but this is not the amount which should be contrasted with the outturn of the preceding periods, because it includes transactions amounting to Rs 90,000 in connection with the transfer of manufactured articles and materials (referred to in my paragraph 2) quite abnormal to the ordinary outturn of the former years The ordinary outturn for 1881-82 is about Rs 1,50,000 for purposes of comparison and does not nearly come up to that of 1880-81, which again was lower than during the two preceding years On the other hand, though the loss of Rs 6,800 is connected with the sale of such of the above stores as were useless and unserviceable, the transaction cannot be considered abnormal, whether the transfer was made or not, the periodic sale of useless lumber should have been a matter of course and the resulting loss an ordinary transaction to be taken into current working

4 The future administration of the shops has been for some months past under consideration of Government, and orders are shortly to issue in regard to the decision arrived at It is therefore unnecessary for me to offer any further remarks for the consideration of Government so far as affects the accounts and results under review,

ENCLOSURES

COPY of letter from the General Superintendent, Public Works Workshops, to the Examiner, Public Works Accounts, dated 8th July 1882, No. 904 W

I have the honor to forward, for submission to Government, the accounts of the Presidency Public Works Workshops for 1881-82

2ND SEPTEMBER 1882, No 2266 W., PUBLIC WORKS

4 The following statement shows the outturn and profits, &c., for the last four years —

	1878 79	1879 80	1880-81	1881 82
	RS A P	RS A P	RS A P	RS A P
Outturn	2,58,201 8 8	2,16,876 1 2	2,08,888 13 2	2,34,363 3 4
Net profit	727 11 10	18,200 11 11	22,160 0 6	6,833 1 2
Net loss				

5 A reference to Account (A) 'General Charges' will show that the amount recovered by percentages to meet these charges fell short of the amount of general charges by Rs 2,171-2-3. The percentages are charged monthly on labour and material expended, and are debited to the departments of the shops in which the works were in progress. Fifty per cent and in some cases 100 per cent is charged for labour, 50 per cent on English and 25 per cent on country material, and 100 per cent on labour and material for work done in the instrument department.

6 The 'profits' shown on the creditor side of the profit and loss account are the differences between the credits given during the year for works completed at *estimate values* and the expenses charged including centages for general charges. The departments of the shops concerned are debited monthly with the actual charges for labour and materials and with the centages for general charges, and are credited with the *estimate value* of each work when finished.

7 In order to cover general charges and interest on capital, the estimate of each work provides for 50 per cent and in some cases 100 per cent on labor charges and from 25 to 50 per cent on cost of material, at the discretion of the Superintendent, and in addition also 10 per cent is provided for superintendence and contingencies.

8 The General Superintendent states that when the percentages at present in force were first instituted to cover the ordinary working of the shops no interest was charged on capital. He considers that the rates of percentage should vary according to the class of work, and that the percentages for general charges should be calculated so as to cover the total amount of the general charges including interest. In this way the Superintendent would be better able to regulate the amount of profit to be allowed for on each estimate so as to cover all charges.

9 The capital has been reduced by Rs 1,15,975-10-8 during the year. The principal causes causing the decrease are:—

Materials transferred to Public Works Stores	RS A P
Do sold	90,142 5 1
Machinery and plant sold to the Executive Engineer, Kistna Eastern Division	11,274 0 9
Do other sales	3,825 0 0
Depreciation on block and machinery	1,909 0 0
	4,026 9 10

The General Superintendent states that the materials sold were useless and unserviceable, but that those transferred to the Public Works Stores at the values at which they stood on the books of the workshop are serviceable and fairly worth the prices charged.

The third item is the price at which four machines were sold to the Executive Engineer, Kistna Eastern Division. The book value of the machines was only Rs 1,400, and in consequence a sum of Rs 2,055 was written back to the debit of machinery and plant. The procedure was entirely wrong, and the write-back should have been in reduction of the credit already given to machinery and plant. No corrections have however been made, as it is understood that the machines will soon be returned to the workshop, when the present entries can be reversed.

The fourth item comprises machinery to the value of Rs 700 sold to the firm of Parry and Company and another machine of the value of Rs 750 sold to Messrs McDowell and Company. The latter has been returned and the value refunded during the current year. All the above transfers and sales took place under the general sanction given in G.O., No 914 W of 4th April 1881.

10 The item of Rs 2,276-4-4 on the debtor side of the account "Machinery and Plant" includes a sum of Rs 221-4-4 on account of a crane purchased in February 1882, and for the purchase of which sanction appears to be necessary.

11 The item of Rs 2,711 on the creditor side of the account "Mechanical Department" is the value of crabs, chains and locks manufactured for the Commissioner of Salt Revenue, but not Works Stores.

12 Of the item of Rs 19,709-13-9 in the same account, Rs 19,673-1-9 is on account of a write-back necessitated by a double charge for material for castings, viz, once in the mechanical department and once in the accounts of the foundry.

13 The item of Rs 2-8-0 on the creditor side of the account "Raw Materials" is the value of a scale and weights transferred to the correct head, viz, machinery and plant.

14 A detailed list of the articles making up the balance at the debit of "Raw Materials" and "Manufacture" accompanies the accounts. Count was made of nearly all the articles during the year. The list shows that the only articles now at the debit of manufacture are two 10-cwt weighing machines of the value of Rs 400.

15 The bills outstanding at the end of the year amounted to Rs 1,897-14-9, and at this date the balance unadjusted amounts to Rs 213-15-8, which compares favorably with the outstandings noticed last year. The claims as below are under reference:—

	RS A P
Local Fund Engineer, Vizagapatam	83 5 8
Do do	9 8 0
Local Fund Board, Chinnacole	19 2 0
Superintendent, School of Arts	68 1 0
Do do	55 12 0
Dr Benson, Bangalore Jail	10 3 0
	243 15 8

16 On the whole the financial status of the shops shows a considerable improvement. The capital has been reduced by over a lakh, and the interest to be charged during the current year at the reduced rate of 4 per cent will be about Rs 9,500. The general charges and interest may be roughly taken at the following figures:—

	RS
Establishment and contingencies	23,000
Working expenses	3,700
Repairs to machinery	1,700
Depreciation on block, &c	4,000
Leave and pension allowances	3,300
Interest on capital	9,500
	44,500

The corresponding charges in the accounts for 1881-82 under review amounted to 50,000.

No 21

ORDER—dated 2nd September 1882, No 2266 W., Public Works

With his letter above recorded the Examiner of Public Works Accounts submits the annual accounts of the Presidency Public Works Workshops for the year 1881-82.

2 According to the figures furnished by the Examiner's Office, the liabilities during the year amounted to Rs 2,54,448, while the assets were Rs. 2,47,615, showing a net loss on the year's transactions of Rs 6,833.

3 The following statement shows the value of the outturn and the profit or loss for each of the last four years:—

	1878 79	1879 80	1880-81	1881 82
	RS	RS	RS	RS
Outturn	2,53,201	2,16,876	2,08,888	2,34,363
Net profit	727	18,200	22,160	6,833
Net loss				

4 The outturn of the year under review is thus Rs 25,475 in excess of that of the previous year, but the Examiner of Public Works Accounts points out that this increase is owing to the transfer to the Stores Department of manufactured articles and surplus materials to the value of about Rs 90,000, and that the ordinary outturn of 1881-82 must therefore be taken at about Rs 1,50,000, or considerably less than that of the previous year.

5 The outstandings at the end of 1881-82 amounted to Rs 1,897 since which they have been reduced to Rs 243

6. A considerable improvement was effected in the financial status of the shops during the year under review, chiefly by a diminution of capital to the extent of over a lakh of rupees, and by a reduction in the rate of interest on capital from 5 to 4 per cent

7 The Government having resolved in G O, No 2064 W, dated 12th August 1882, to restrict the operations of the shops and to alter the entire nature of the institution, and the whole subject being now under the consideration of the Chief Engineer, Public Works Department, no further remarks are necessary on the present report

(True Extract.)

(Signed) R H SANKLY, Colonel, R E,
Secretary to Govt, P W.D.

To the General Superintendent, Public Works Workshops
" Superintending Engineer, Fifth Circle
" Examiner, Public Works Accounts

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GENERAL
ACCOUNT

Govt. of (1882) Madras.
PUBLIC WORKS.

Dated September, 2nd

Recd

Encl

G O., 2nd Sep. 1882, No. 2266 W.

SEPTEMBER.

Nos. 20-21.

Annual Accounts of the
Presidency Public Works
Workshops for the year 1881-82.

Passing orders on the —

4TH DECEMBER 1882, No 3183 W, PUBLIC WORKS

2303
12

GOVERNMENT OF MADRAS

PUBLIC WORKS DEPARTMENT

General
Account

No 13

READ—the following papers —

From Lieutenant-General J T WALKER, CB, RE, Surveyor-General of India, to the Secretary to Government, Public Works Department, dated Mussooree, 23rd October 1882, No 611 F

In reply to your No 2489 W, dated 25th ultimo, I have the honor to inform you that the Mathematical Instrument Department, which is attached to the Surveyor-General's Offices in Calcutta, is not at present in a position to undertake the repair of the mathematical instruments of the Madras Public Works Department. It has already as much work coming in as it can well get through with the present establishment, and there is no room for expansion in the present buildings which, as it is, are very crowded and inconvenient, and quite inadequate for existing requirements.

2 Proposals are at present under the consideration of the Government of India for the construction of new offices and workshops for the Mathematical Instrument Department. But it is improbable that new buildings will be constructed in less than three years from the present time.

3 Any very special work, requiring the services of a skilled instrument maker, might generally be executed in the department. But I think that for the ordinary current work of the examination and repair of instruments of the better classes, and the construction and repair of instruments of an inferior class—such as are often required in large numbers by the Revenue Surveys and other departments of the public service, and can be constructed more cheaply in this country than purchased in England—it will be found most economical to make arrangements such as are suggested in paragraph 17 of Lieutenant Baddeley's letter, No 1447 W, dated 7th ultimo.

No 2044 C

Referred to the Superintending Engineer, Fifth Circle, for report as to the arrangements now feasible.

(Signed) R H SANKEY, Colonel, RE,
Secretary to Government, P W D
11th November 1882

No 13-A

From Colonel H L PRENDERGAST, RE, Superintending Engineer, Fifth Circle, to the Chief Engineer, Public Works Department, dated Cherpunk, 22nd November 1882, No 2990

I have the honor to return your endorsement, No 2044, of the 11th instant, and No 611, dated 23rd October 1882, to report that from paragraph 3 of the Surveyor-General's letter there can, in my opinion, be hardly any change made in the Instrument Department of the Public

Works Workshop For the ordinary current work of examining and repairing instruments for the various Government departments, the Shop, which has done the work hitherto, will be required to be maintained at about the usual strength

2 The General Superintendent shows the monthly cost of establishment to be Rs 820 in his letter enclosed. This amount includes a portion of his own pay, of which one-half is debited to the Workshops, and about three-eighths of that moiety to the Instrument Department. But this item of Rs 150 will not altogether disappear on the abolition of the office of General Superintendent, for the Instrument Shop cannot well be separated from the Public Works Stores, and a share of the cost of supervision will remain debitable to the Instrument Shop

3 If then it be decided that the Instrument Shop cannot be dispensed with, there must be some responsible person in charge of it and of the stores. But until tenders are received for the Workshop buildings and plant, it cannot be determined what supervision will have to be retained for a general Workshop on a reduced scale

ENCLOSURE

From Lieutenant W L C BADDELEY, R E, General Superintendent, Public Works Workshops, to the Superintending Engineer, Fifth Circle, dated Madras, 14th November 1882, No 1954 W

With reference to your No 2882 * of 13th November 1882, I have the honor to recommend that the Mathematical Instrument Department of the Public Works Workshops should be maintained on its present footing

* Enclosure returned

2 The cost of the establishment is approximately as follows —

	RS
The General Superintendent	150
The Foreman	190
The Engraver	30
About 30 workmen on pay varying from 40 rupees to 5 rupees	450
Total per mensem	820

The pay of the General Superintendent, Public Works Workshops, is Rs 407-8 0, and I have taken 150 rupees of this amount as the monthly debit against the Instrument Department. The Foreman is a supervisor in the Public Works Department, and will be entitled to promotion in the ordinary course

3 In addition to examining and repairing instruments for the Public Works Department, the Mathematical Instrument Department should be allowed to execute orders from the Revenue Survey and all other Departments of Government, and work for the public should not be refused in cases where there is no possibility of its being done elsewhere

4 It is essential that the Instrument Department should be adjacent to the Public Works Stores, as no instrument can be received into or issued from Stores without first passing through the Instrument Shop

5 From the figures I have given it will be seen that the scale of wages is low, also the prices paid for material are moderate, and the stock of machinery is not excessive, but, owing to the practice of charging 100 per cent for Workshop profit, the cost of work is made to appear very high, although, on consideration, it will be seen that a large amount of every bill on a Government Office is merely a book transaction, and in the case of private work the high charges prevent interference with private trade

6 There are very few complaints made of the quality of the work turned out by the Instrument Department, and for the examination and ordinary repairs of the theodolites, levels, &c, used by the Madras Survey and the Public Works Department, and for the manufacture of the badges, seals, scales, weights, measures, &c, used by the Revenue and other Departments of Government, I am convinced that it would be impossible to suggest a better or more economical arrangement than to maintain the Mathematical Instrument Department at about its present strength

No 14

ORDER—dated 4th December 1882, No 3183 W, Public Works

It is evident from the correspondence recorded above that the closing of the Mathematical Instrument Shop under existing circumstances would be premature. They will accordingly be maintained for the present for the execution of Government work, the establishment being regulated solely with reference to the amount of such work likely to be required. The execution of private work should not be encouraged.

(True Extract)

(Signed) R H SANKEY, Col, R E,
Secretary to Govt, P.W D

To the Superintending Engineer, Fifth Circle
" General Superintendent, Public Works Workshops
" Examiner, Public Works Accounts
" Public Department
" Revenue "
" Military "

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GENERAL
ACCOUNT

Gobt. of (1882) Madras.
PUBLIC WORKS.

Dated December, 4th

Recd

Enc

G.O., 4th Dec. 1882, No 3183 W.

DECEMBER
Nos 13-14.

Public Works Workshops.

The closing of the Mathematical Instrument
Shop in the — deferred for the present.

22ND MARCH 1883, No. 93; W, PUBLIC WORKS

GOVERNMENT OF MADRAS

PUBLIC WORKS DEPARTMENT.

Buildings and Roads.
Civil Works

No 173

READ—the following letter from Lieutenant W L C BADDELEY, R E, General Superintendent, Public Works Workshops, to the Deputy Chief Engineer, Public Works Department, dated Madras, 20th March 1883, No 2742 W.—

With reference to G O, No 731, dated the 7th instant, I have the honor to enclose statements showing the value of block and machinery on the 31st March 1883. Buildings to the value of Rs 24,000 are not required by the Workshops, and Rs 23,000 is the amount that will be required for depreciation

2 The whole of the buildings not required by the Workshops can be utilized by the Public Works Stores

ENCLOSURES

A.—Valuation List of Workshop Buildings for the Year ending 31st March 1883

Description	Value on 31st March 1878	Value on 31st March 1883	Remarks
	RS	RS	
Main building ..	45,639	41,076	Not required by the Workshop
Engine-house ..	12,463		Roof in very bad order
Foundry building ..	12,752	9,564	Not required by the Workshop
Saw mill shed ..	6,792		The transfer of Workshop stores to the Public Works Stores renders a large store shed unnecessary
Sheds for stores ..	9,490	4,745	
Smith's shop (southern row including latrine) ..	12,600	11,340	
Carpenter's shed ..	10,330	8,781	Roofing in very bad order
Smith's shop (northern row) ..	10,415	9,374	
Cistern and Red Hills water service pipes ..	3,050	2,745	
Stable, dining-room and latrines ..	780	702	
Total	1,24,311	88,327	

B—Valuation Statement of Machinery and Plant in the Presidency Public Works Workshops on the 31st March 1883

Description	Number or Quantity	Value on 31st March 1878			Value on 31st March 1883			Remarks
		RS	A	P	RS	A	P	
Crane, travelling, large	1	2,000	0	0	1,500	0	0	
Cupolas, large	2	4,000	0	0	3,000	0	0	
Fan blower, large	1	820	0	0	615	0	0	
Do 3rd size	1	120	0	0	90	0	0	
Forges, portable fan	4	400	0	0	300	0	0	
Do do large	2	80	0	0	60	0	0	
Force pump for testing boilers, large	1	350	0	0	260	0	0	
Do do small	1	150	0	0	110	0	0	
Lathe, Duplex, surfacing and boring, large, with face plate 8½" diameter	1	2,000	0	0	2,000	0	0	Lately purchased from Ordnance Department
Do screw cutting, 30 3" (15" centre and the other 12")	2	7,000	0	0	5,600	0	0	
Do do 30' and 15" centre	1	3,500	0	0	2,625	0	0	
Do do 20' 2" and 24" centre	1	3,000	0	0	2,250	0	0	
Do do 15' 2" and 10" do	1	1,500	0	0	1,275	0	0	
Do do 11' 2" and 10" do	1	1,200	0	0	900	0	0	
Do do 6' 3" and 6" do	1	800	0	0	600	0	0	
Do do 6' and 7" do	2	2,000	0	0	1,700	0	0	
Do turning, 12' and 10" do	1	800	0	0	600	0	0	
Do do 8' and 6" do	1	300	0	0	225	0	0	
Do wood turning, 8' and 9" do	1	300	0	0	225	0	0	
Do foot, 6 (3 of 6½" 1 and 5" centres)	4	1,200	0	0	900	0	0	
Do do 6 and 9 centre	1	300	0	0	225	0	0	
Do do screw cutting, 5 3" and 6" centre	1	800	0	0	600	0	0	
Do do 5' and 6" centre	1	800	0	0	600	0	0	
Do do 4' 6" and 5" do	1	800	0	0	600	0	0	
Do do 3' 6" and 5" do	5	2,300	0	0	1,725	0	0	
Do do glass-polishing of 2½" centre	1	30	0	0				Useless
Machine, planing 14' 10"	1	2,000	0	0	1,500	0	0	
Do do 9' 0"	1	1,500	0	0	1,125	0	0	
Do do 2' 9"	1	500	0	0	375	0	0	
Do do 2' 9"	1	400	0	0	300	0	0	
Do tapping, 5 2'	1	700	0	0	525	0	0	
Do mill-boring, large	1	1,200	0	0	900	0	0	
Do drilling, 8'	2	2,000	0	0	3,450	0	0	
Do do 7'	2	1,500	0	0	1,125	0	0	
Do do 5'	3	1,500	0	0	1,275	0	0	
Do do wall	1	300	0	0	225	0	0	
Do cutting, large	1	900	0	0	675	0	0	
Do do small	1	500	0	0	375	0	0	
Do drilling, hand	1	100	0	0	75	0	0	
Do plate-bending	1	1,000	0	0	750	0	0	
Do punching and shearing	1	400	0	0	300	0	0	
Do do do large	1	1,500	0	0	1,125	0	0	
Do do and, saw	1	350	0	0	260	0	0	
Do general joiner	1	1,200	0	0	900	0	0	
Do punning, large	1	1,000	0	0	750	0	0	
Do press for embossing	1	100	0	0	75	0	0	
Do hammer, steam, 7½ cwt	1	2,535	0	0	2,180	0	0	
Do saw, circular, table, complete	1	400	0	0	300	0	0	
Do table, iron, for marking	1	100	0	0	75	0	0	
Anvils	34	408	0	0	408	0	0	
Do cooper's	2	40	0	0	30	0	0	
Bellows, English	2	40	0	0	30	0	0	
Benches, carpenter's	15	525	0	0	395	0	0	

Valuation Statement of Machinery and Plant in the Presidency Public Works Workshops on the 31st March 1883—cont

Description	Number or Quantity	Value on 31st March 1878			Value on 31st March 1883			Remarks
		RS	A	P	RS	A	P	
Benches, small	7	140	0	0	105	0	0	
Do filer's, large	5	500	0	0	375	0	0	
Bearings 5½"	3	225	0	0	170	0	0	
Do 3½"	3	130	0	0	100	0	0	
Do 3"	19	570	0	0	330	0	0	
Do 2½"	5	150	0	0	110	0	0	
Do 2"	23	700	0	0	525	0	0	
Do 2"	13	500	0	0	375	0	0	
Buckets, foundry, of sizes	2	80	0	0	60	0	0	
Cast-iron tanks for water	11	330	0	0	250	0	0	
Hangers, large, for 3" shafting	14	280	0	0	210	0	0	
Swage blocks and stands	40	3,200	0	0	2,400	0	0	
Moulding boxes (at Rs 80 a ton), tons								
about	1	45	0	0	34	0	0	
Pulleys 64" x 8"	1	40	0	0	30	0	0	
Do 63" x 8"	1	75	0	0	56	0	0	
Do 36" x 18"	1	16	0	0	12	0	0	
Do 30" x 8"	1	55	0	0	41	0	0	
Do 27" x 18"	1	18	0	0	14	0	0	
Do 24" x 9"	5	80	0	0	60	0	0	
Do 24" x 7"	3	60	0	0	45	0	0	
Do 24" x 6"	5	75	0	0	56	0	0	
Do 22" x 12"	6	90	0	0	68	0	0	
Do 18" x 12"	5	60	0	0	45	0	0	
Do 16" x 12"	1	11	0	0	8	0	0	
Do 16" x 9"	31	350	0	0	253	0	0	
Do 16" x 8"	1	9	0	0	7	0	0	
Do 14" x 5"	2	16	0	0	12	0	0	
Do 12" x 12"	1	8	0	0	6	0	0	
Do 12" x 8"	4	28	0	0	21	0	0	
Do 12" x 6"	1	6	0	0	5	0	0	
Do 9" x 9"	24	225	0	0	225	0	0	
Water troughs, smith's	14	140	0	0	105	0	0	
Shafting 5½"	10	90	0	0	67	0	0	
Do 3½"	10	85	0	0	64	0	0	
Do 3½"	122	845	0	0	634	0	0	
Do 3"	23	210	0	0	157	0	0	
Do 2½"	10	70	0	0	52	0	0	
Do 2½"	129	645	0	0	484	0	0	
Do 2½"	2	400	0	0	300	0	0	
Surface plates	26	260	0	0	195	0	0	
Vices, large	29	194	0	0	146	0	0	
Do medium	16	80	0	0	60	0	0	
Do small	2	60	0	0	45	0	0	
Wall brackets for hangers 3"	1	25	0	0	19	0	0	
Do for bearings 2½"	1	21	12	0	91	0	0	
Weston's patent differential pulley to lift 4 tons	3	300	0	0	225	0	0	
Standards with countershafts for 40 H P engine	1	200	0	0	200	0	0	
Crane for steam-hammer	1	350	0	0	263	0	0	
Machine, saw sharpening	3	150	0	0	113	0	0	
Cast-iron stands, large	2	25	0	0	19	0	0	
Do do small	1				300	0	0	
Gas taps and dies ½" to 3"								
Total		73,609	12	0	57,595	0	0	

22ND MARCH 1883, No 933 W, PUBLIC WORKS

No 174

ORDER—dated 22nd March 1883, No 933 W, Public Works

The buildings no longer required by the Workshops will be transferred to the Public Works Stores

2 The valuation now fixed is accepted, and an appropriation of Rs 33,000 *
* Not Rs. 23,000 as stated by the Superintendent is made from the Provincial Reserve to
agent cover depreciation

(True Extract)

(Signed) R. H. SANKEY, Colonel, R.E.,
Secretary to Govt, P W D

To the General Superintendent, Public Works Stores and Workshops
„ Examiner, Public Works Accounts

Exd A. F. Goodall.
Spare Copies

2503
66

BUILDINGS AND ROADS
CIVIL WORKS

Govt. of (1883) Madras.

PUBLIC WORKS.

Dated March, 22nd

Recd

Encl

G.O., 22nd March 1883, No 933 W.

MARCH
Nos. 173-174.

Public Works Workshops,
Madras

*The buildings no longer required by the —,
transferred to the Public Works Stores, and
the valuation of the block and machinery of
the Workshops by the General Superinten-
dent accepted.*

PRECIS OF OPINIONS

ON THE

SUBJECT OF RETAINING OR OTHERWISE THE PUBLIC
WORKS WORKSHOPS AT MADRAS.

PRECIS OF OPINIONS ON THE SUBJECT OF RETAINING OR

Chief points brought forward in the Correspondence	OPINIONS	
	General Superintendent Public Works Workshops.	Superintending Engineer of the Circle
1. Whether the Railway Workshops might be made available for giving a practical training in Mechanical Engineering to Public Works Apprentices		
2. Whether all Public Works work which cannot be executed in the open market might be undertaken by the Railway Workshops		2. As the Public Works Workshops cannot at present be superseded by another institution, the Engineer Department will still remain dependent on the former for the execution of work to be done at Madras

OTHERWISE THE PUBLIC WORKS WORKSHOPS AT MADRAS.

EXPRESSED BY

Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
	<p>1 Reports that, as far as the Madras Railway is concerned, there would probably be no difficulty in arranging this matter, but the approval of the Board of Directors would be required. There is no reason to suppose that similar arrangements could not be made with the South Indian Railway Company also if it were thought desirable to utilise their shops at Negapatam for the purpose.</p> <p>2 Neither the Madras nor the South Indian Railway Companies are prepared to undertake the execution of work for the Public Works Department.</p>	<p>1 Arrangements can apparently be made by both the Madras Railway and South Indian Railway Companies to admit of Workshop training being given to students in the Civil Engineering College, and looking to the more systematic character of the work done at their shops such training would be preferable to that given at the Public Works Workshops.</p> <p>2 Though neither of the Railway Workshops will undertake to guarantee the execution of work for the Public Works Department at their respective shops, it would probably often be convenient for them to do so.</p> <p>Work could also no doubt, under the sanction of Government, be executed by the Gun Carriage Manufactory Messrs Massy and Co., with encouragement, could moreover doubtless undertake more than they now do, and there can be no question that the Workshops of Bombay, and particularly Calcutta, can be trusted to turn out all classes of iron work whether in the way of manufacture or repair.</p> <p>Messrs Fraser and Miller at the Carnatic Iron Works, Bombay, seem prepared to execute work to any extent, and as will be seen from the annexed Notification (A) Messrs Oldham and Jackson, of Calcutta, are fully</p>

Precis of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence	OPINIONS	
	General Superintendent, Public Works Workshops	Superintending Engineer of the Circle
3 Whether or not the Public Works Workshops should be looked upon as working on commercial principles	<p>3 Considers that the Workshop differs from a private concern in the following important points. It has a borrowed capital out of all proportion to the average outturn, and consequently the charges on account of interest on Capital swallow the larger portion of the profits made, <i>e.g.</i>, during 1880-81 the percentages recovered in the Mechanical Department amounted to Rs 15,565, while the charge for interest was Rs 20,897. The total percentages recovered during the same year amounted to Rs 38,753, while the total charge for interest was Rs 25,049, leaving a balance of only Rs 13,704 to meet the cost of establishment, fuel, oil, repairs to tools and machinery, &c, a sum quite insufficient for the purpose, <i>ergo</i>, the Shops are not in a position to work on commercial principles.</p> <p>The profits made during successful years have not been applied to reduce the borrowed capital, <i>e.g.</i>, the large profit made during the famine would in a commercial concern have been set off against the cost of removal from Chhapak.</p> <p>The accounts are kept on uncommercial principles, as they contain fictitious items and are generally misleading.</p>	<p>3 The Workshops have avowedly not been conducted on commercial principles to show a profit, and Government have discouraged the idea of their competing with the local market. They were instituted because the wants of the Public Works Department could not be met in the country, and this object has been attained according as those wants have been supplied. The Superintendent was unfortunately absent on privilege leave when the Examiner made his inspection, so that the former had not the opportunity of offering explanation both as to the accounts and the practical working of the Shops.</p>

otherwise the Public Works Workshops at Madras—(continued)

EXAMINED BY		
Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
<p>3 Does not see where the Workshops differ from an institution working on commercial principles except that they are not dealers and do not speculate for rises and falls in the market. Their institution to supply the department at fixed rates removes the dangerous element in ordinary commerce, but the principle adopted has been that the Shops are to be considered as a private concern working to show a profit and loss, but without the speculative element which would be engendered by competition with the open market.</p>		<p>prepared to give estimates, execute designs, &c. There are several other firms in the same position, to say nothing of the greatly increased facilities which now exist for dealing directly with firms in England.</p> <p>Probably, therefore, although some little inconvenience would for a time be experienced in getting matters into train, no reasonable doubt can be entertained that were the present Public Works Workshops closed for all but the immediate requirements of the Presidency Division and small matters of repair, it would be quite feasible to get the work done elsewhere.</p> <p>3 There can be no question that, however artificial the method of accounting may be in order to show a profit and loss, it is essential to base these on commercial principles as far as circumstances admit, and that to ignore or discard these must deprive the Government of the sole means at their command of from time to time comparing results and of forming a judgment as to the advantages or otherwise of continuing the institution.</p> <p>It is of course quite open to Government, by making such arrangements as may decrease the unproductive capital sunk in buildings, plant or machinery on which interest is charged, to relieve sensibly the present pressure, and thus show a larger profit in working, but this in no wise interferes with or militates against the Shops being considered as worked on commercial principles.</p>

Press of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence	Opinions	
	General Superintendent, Public Works Workshops	Superintending Engineer of the Circle
4 The form in which the profit and loss accounts were submitted by the Superintendent	4 The amended statement prepared by the Deputy Examiner shows percentages recorded under different heads, but as these percentages are fictitious amounts, it is evident that the system of accounts (which is the same as that originally prescribed by the Accounts Department and which has been invariably used since 1868) is not clearly understood, and consequently wrong conclusions have been drawn as to the present working of the Shops	4 With reference to the Examiner's remarks in his annual review for 1880-81 (G O, No 3081 W, of 12th December 1881,) as to the unintelligible-ness, in an accounts point of view, of the figures put forward by the Superintendent, Colonel Prendergast remarks that the returns in the office of the Superintendent show to him clearly the loss. The form of accounts, however, was prescribed by the Accounts Department itself some years ago. The profit and loss statement could not therefore have been drawn up in any other shape than that with which the Examiner finds fault and which has always hitherto been accepted. In a second report he remarks that he has looked up the orders of 1867-68 and finds that the profit and loss accounts were then drawn up in the Controller's (Examiner's) office, and that they are in the same form as those submitted by the General Superintendent for 1880-81. The procedure instituted by the Accounts Department has been followed by the Superintendent for years. He fully agrees with the Examiner that if the procedure be faulty it should be revised.
5 The legitimacy or otherwise of "extra profits"	5 It is not the case that the Workshop deliberately adds an extra profit in addition to securing the ordinary profit. It is absolutely impossible to work a large manufacturing concern so that a fixed amount of profit shall be made on every article. Estimates for work, as a rule, are made as low as possible, but stock articles, on the other hand, are sold at standard rates, and when a large quantity is ordered, the reduction in cost of manufacture enhances the profit. No percentage is added to an article because it is sold from stock. Nothing is now manufactured for stock, but if it were necessary to lay in a supply of stock	5 The term "extra profit" is an invention of the Accounts Department and certainly conveys the idea of an increase in the rate of issue. In reality, however, there is no such increase, the "extra profits" being the ordinary receipts from articles manufactured in the Shops and transferred to stock. When issued from stock, the recovery is entered separately and is termed "extra profit". He does not consider that the latter is an illegitimate credit. In his second report he does not consider that his explanation is at variance with the accounts. Articles are entered on stock at standard rates, they have been manu-

otherwise the Public Works Workshops at Madras—(continued)

EXPRESSED BY		
Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
4 The forms for accounts procedure were issued in 1867-68, and in the system prescribed the operations to be shown under general charges and profit and loss are clearly illustrated and should have been followed. That they have not been followed hitherto is no argument that they should not be followed now, or that they should not always have been followed. It is beyond doubt that the profit and loss statement submitted by the Superintendent is not intelligible, in an accounts view, and if the procedure laid down 14 years ago had been followed as it should have been, the accounts rendered by the Superintendent would have shown the same result as those prepared by the Deputy Examiner in the recent annual review. In the erroneous procedure followed, wrong conclusions are published and facts concealed. But apart from this, if the procedure prescribed 14 years ago be now found to be faulty, there is the greater necessity to revise it.		4 There is much divergence of opinion on the subject of the profit and loss accounts, the Examiner contending that the forms prescribed 14 years ago have not been followed, while both the Superintendent of the Shops and the Superintending Engineer state with equal clearness that they are the same as those originally drawn up by the Examiner. It is unnecessary to decide which is correct, as all admit that the old forms have led to wrong conclusions being drawn, and that from an account point of view modification, as suggested by the Examiner, is necessary.
5 The term "extra profit" is probably an invention of the Accounts Department, and was evidently intended to distinguish between ordinary profits (i.e., the usual percentage charged in addition to actual cost) and the profits resulting from excessive estimates binding on customers and regardless of actual cost. This, however, is not the way in which the term is now used, nor is the explanation given by the Superintending Engineer correct if the accounts are correct. He maintains that "extra profits" resulting from the system in force are an illegitimate credit in so far that they are recovered by illegitimate charges		5. I have no hesitation in saying that, as originally decided by the Stores Committee, the so-called "extra profits" were illegitimate, but it is now unnecessary to follow the controversy, as nothing (according to the statement of the Superintendent of the Workshops) being at present manufactured for stock, no entry under this head can again appear. NOTE—In paragraph 8 of G O, No 3081 W, dated 12th December 1881, it was ordered that "extra profits" should no longer appear in the accounts.

Precis of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence.	OPINIONS	
	General Superintendent, Public Works Workshops	Superintending Engineer of the Circle
	<p>articles such as pick-axes, &c., they would be entered in the stock list at standard rates. Manufacture would be debited with cost of labor and materials plus ordinary percentages, and the credit would be the total cost of the articles at standard rates. When a large number of any article is made, the profit is in excess of that estimated, the cost of manufacture being reduced. He maintains that this is a legitimate and ordinary profit, and that it is impossible to execute work so that the actual profit shall agree exactly with that estimated for. Estimates are given for work, and the Workshop takes its chance of ultimate gain or loss. No other plan is possible unless all work is executed without estimate, which would be excessively inconvenient to the officer ordering the work.</p>	<p>factured at less rates, and there is therefore a profit on issue, but no percentage is added to the price of an article because it is sold from stock.</p>
<p>6 The percentage drawn by the Superintendent on bills for private work (discontinued under G O, No 3081 W, dated 12th December 1931)</p>	<p>6 The percentage is not paid by Government, but by the person ordering the work, over and above the ordinary Workshop percentages. The Examiner's comparison is therefore inappropriate. The allowance has always been considered a portion of the pay of the officer, and he trusts Government will reconsider their order discontinuing it. Allowances of the same nature are drawn by officers of the Marine Department, and the Mints at Calcutta and Bombay.</p> <p>In a letter No 212 W, dated 2nd May 1882, the General Superintendent replies to the Examiner's remark that the principle under which the allowance is drawn is not demonstrated. He states that he has ascertained on inquiry that the Superintendent of the Roorkee Workshops draws a commission of 3 per cent on all bills, whether for Government or private work, provided the Workshop pays its expenses and the management is approved. He trusts, there-</p>	<p>6 The percentage has been drawn with the sanction of Government since 1870. The average amount during late years has been about Rs 630 per annum, so that by its discontinuance the Superintendent has been deprived of a regular allowance which had always been drawn by himself and his predecessors. A similar percentage is drawn by the Superintendent of the Roorkee Workshops with the sanction of the Government of India, and the Superintendent here has looked upon the allowance as in some degree a compensation for his regular pay being unaffected by promotion, and as a recompense for obtaining early payment on bills for private work.</p> <p>In his second report he considers the Examiner entirely wrong. The word "duty" was used by him in the sense of "performance of work." The allowance is not paid by Government, but by the person ordering the work.</p>

otherwise the Public Works Workshops at Madras—(continued)

EXPRESED BY		
Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
<p>upon customers. They have further been pronounced neither correct nor politic by the Stock Committee.</p> <p>6 It is the ordinary duty of the Superintendent to recover without delay outstandings due to Government. The Superintending Engineer admits that the allowance is looked upon as compensation for a duty, and it is much the same as if a Divisional Officer were allowed a premium for settling up miscellaneous advances or contractors' bills.</p>		<p>6 The principle on which the Superintendent of the Workshops has hitherto drawn a percentage on bills for work executed for private individuals, though previously sanctioned by the Local Government, is, it is thought, entirely opposed to the rules of the Government of India and should therefore cease.</p> <p>The only exception has reference to the Mysore State Stores, which has been specially sanctioned by the Government of India.</p>

Precis of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence	OPINIONS	
	General Superintendent, Public Works Workshops.	Superintending Engineer of the Circle
7 The heavy charges imposed on the Shops by the item interest on Capital	<p>fore, that the allowance may be restored to him, or that he may be allowed the same privilege as the Superintendent of the Roorkee Workshop</p> <p>7 The exceptional outlay consequent on the removal from Chepauk is the main cause of the losses during late years, and it rests with Government to decide whether they will compensate the Shops for these losses by removing a portion of the heavy charges for interest on Capital, or whether they will take the account of expenditure and earnings apart from the Capital account. The Shops can never pay the enormous charges on account of interest, depreciation and pension and leave allowances, but if at the end of this year it is seen that a fair amount of profit has been made on an average outturn, and if it is evident that the work turned out is of a class that could not have been obtained elsewhere, it is not necessary to consider the Shops a dead loss because it cannot meet the charges for interest which have accrued by the action of Government in removing the Shops from Chepauk. He admits that the Workshops have been a failure the last two years from a commercial point of view, but maintains that the losses are owing to the charges consequent on the removal and on the dead weight of interest on stock which has accumulated by mismanagement in former years.</p>	<p>7 An examination into figures will show that the balance sheet of the Workshops is heavily burdened by this item. By the removal from Chepauk to Black Town the Capital Account of the Shops has been increased by Rs 51,000 under Buildings and Rs 47,000 under Machinery and Plant, and thus since 1877-78 the Shops have been debited with interest at 5 per cent on nearly a lakh of rupees, in addition to the standing charges upon Capital previous to that time. The general charges too were greatly increased during the first two years of occupation of the new buildings, but after settling down these charges have greatly fallen. The Capital and working expenses have, however, been raised to the detriment of the profit and loss account. Considers that the Shops should not be condemned on the results of a couple of years' working, but that the figures of a series of years should be considered, even if no regard be paid to exceptional circumstances. Points out that the Examiner gives figures for four years and shows a heavy progressive loss, but that, if the figures for these four years be taken collectively, the result is an average annual profit of Rs 7,827. Also that, if the figures for the past 15 years be taken, the result would be an average annual profit of Rs 7,316.</p> <p>In his second report he still holds that where there is one exceptionally good year out of four the other years look bad by comparison. He has already shown that a heavy charge is made on interest on Capital, that heavy expendi-</p>

otherwise the Public Works Workshops at Madras—(continued)

EXPRESSED BY

Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
<p>7 Considers it needless to comment on the Superintending Engineer's remarks concerning exceptional outlay consequent on the removal of the Shops, &c, as he has already fully discussed the point in his annual review. He further remarks that according to the Superintending Engineer's argument as to the manner in which results should be calculated, an undertaking must lose the whole of its previous earnings before it can be considered ineffective, or that not until the surplus of all prosperous years has been wiped out by the deficit of adverse periods can a concern be looked upon as a losing one. During 1880-81 there was a loss on the Workshops in administrative results of Rs 13,930, while the financial results gave a loss of Rs 22,160 after taking as extra profits a sum of Rs 13,309.</p>		<p>7 It is not unreasonably contended that, owing to the removal of the Workshops from Chepauk to Black Town, and the acquisition of useless plant, the concern is burthened by unduly heavy interest charges on Capital. The Superintending Engineer states that the total unproductive Capital is about Rs 98,000, which thus at 4 per cent adds an interest charge of Rs 3,920, of which the Shops ought to be relieved. Should it be decided to retain the Shops, it is thought that a careful revaluation of the buildings and machinery should be made to determine which are necessary in the performance of work, and to afford such relief as may under all the circumstances be feasible. Such depreciation as may appear reasonable in the value of the buildings, though necessarily having to be met by a grant under Provincial Civil Buildings, will practically be recouped entirely by a credit to Provincial Revenue on account of decrease of Capital.</p> <p>For such machinery as there may appear to be reasonable prospects of use in the department, though not required for the Shops, a simple transfer at book value to the Public Works Stores may be made, but for such as there is no reasonable prospect of use it will be desirable to arrange for their sale, exercising all needful precaution to prevent as far as possible undue loss to Government. Some may with advantage be brought temporarily on to the stock of the Public Works Stores. For this a grant under Tools and Plant would be needed,</p>

Prices of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence	Opinions	
	General Superintendent, Public Works Workshops	Superintending Engineer of the Circle
		ture has been incurred consequent on change of premises, and that the Workshops need not be condemned on the working of only two years
8. The annual outturn to be looked for from the Shops.	8 Admitting that the average outturn of the Shops may be taken at two lakhs, the questions are, what portion of the work represented by this sum can be satisfactorily executed elsewhere, and what would be the loss to Government if the various engineering works which are now mainly dependent on the Workshops for their iron-work were left unfinished for want of it? The question must be looked upon from a broad point of view, i.e., can the Public Works Department afford to be dependent on private enterprise for the class of work turned out by the Workshops? In his opinion the closing of the Workshops would result in heavy loss to Government, and so far from private enterprise coming forward to take up the work, it would be found necessary to open a Workshop in each district	8 A great variety of work is turned out in the Shops from iron girders to engraving and die-cutting. In the present year demands have been received from the Ordnance, Commissariat, Revenue Survey, Postal, Forest, Marine, and Salt Departments from 17 Collectors and other Government officers. From the Public Works Department there were recently plans and estimates for works aggregating nearly 2 lakhs of rupees. The Workshops thus supply a want that has not been met elsewhere. Public Works officers if they can get their work done themselves, do not go to the Public Works Workshops, but when they cannot get the work done at all, or at a fair price, they must go to the Workshops. Plans, estimates, and designs are also furnished to the department free of charge, and heavy work has been done for the Harbour

otherwise the Public Works Workshops at Madras—(continued)

EXPRESSED BY		
Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
		which, however, would be met by a corresponding credit as above to Provincial Revenue. The loss on such machinery or tools as it may be decided to sell outright will have to be met by a Provincial grant. The whole operation as above noted will require the exercise of much judgment and might be made to extend over some time, but if the Shops are to be retained it should be entered on seriously without delay.
		NOTE.—In paragraph 10 of G.O., No. 3031 W, dated 12th December 1881, the Government reduced the charge on account of interest on Capital from 5 to 4 per cent. None of the officers allude to this fact.
8 It must be taken as a matter of course that all Government Departments do and perhaps must give employment to the Shops. They naturally avail themselves of the skilled labor, supervision and plant thus placed at their disposal, but this does not prove that they cannot get work done themselves at a fair price. The Shops were originally instituted because the wants of the Public Works Department could not be met in the country, and the requirements of other departments should therefore be an extra demand, tending to increase outturn. He gives figures to show that the outturn has been tolerably even from about 1874-75, when the average rose from 1½ to over 2 lakhs. If the outside requisitions have prevailed only lately, the ordinary Public Works Department work must <i>pro tanto</i> have been withdrawn. In either case the average outturn to be looked for in future may be put down at from 2 to 2½ lakhs.		8 Beginning from an average of 1½ lakhs the outturn of late years has been pretty steady at 2 lakhs, which may be assumed as the normal working. All departments use the Shops where they find it convenient to do so, and a great variety of work is turned out ranging from boilers and iron girders to engraving and die-cutting. It is almost unnecessary to say that the principles which lead to economy of production in any establishment devoted to special manufactures cannot be followed in a "jobbing" shop which this is. Boilers, girders and all such special manufactures must of necessity be obtainable from regular manufacturers far cheaper than they can possibly be turned out by our Workshops, and it is only a question as to whether the time saved by giving the order to the latter compensates for the difference of price. From my own experience I have no hesitation in saying that such are now the facilities for procuring all

Precis of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence	OPINIONS	
	General Superintendent, Public Works Workshops.	Superintending Engineer of the Circle
9 The suitability of the present form of accounts	9 The forms of account must, if they are to be any guide as to the value of the Workshops, be based on those used by Guaranteed Railways in which the distinction between Capital and Revenue is clearly marked	9 The forms of account must be looked upon as unsatisfactory. He recommends that the Superintendent and the Examiner should jointly consider what forms are appropriate in order that they may be amended, and that ambiguous terms such as "extra profits" may disappear
10 The average outturn being 2½ lakhs, is it worth while maintaining the Shops for so moderate a demand?	10 The value of the outturn must be considered in connection with the value of the various works which require the assistance of the Workshops. The question is not whether it is worth while to maintain the Shops for so moderate a demand, but how could these wants be otherwise supplied without undue delay and in a satisfactory manner? He considers that no engineering work of any size could be undertaken if there were any doubt as to how these wants could be supplied without delay	
11 What is the classification of the outturn, and how much of it is special work not to be obtained from local markets	11 The Superintendent's list of works, which are ordinarily carried on in the Shops and which he considers cannot be satisfactorily obtained elsewhere in Madras, is attached (B) Taking the average for	

otherwise the Public Works Workshops at Madras—(continued)

EXPRESSED BY		
Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
9 States that steps have already been taken to the above end		articles of special manufacture from England or from the various establishments elsewhere that time and money are both now sacrificed in continuing the effort to meet such demands through our Workshop It was only lately that in the matter of a new boiler for the engine for the General Hospital much time and Rs 1,600 were sacrificed 9 Steps have already been taken to introduce the State Railway rules and forms, no further action in this respect is now necessary.
Questions 10 to 14 are put by the Examiner in paragraph 18 of his Note of the 20th February 1882. He observes that the considerations therein contained must be discussed before a final decision is possible. He does not know how far it has been conclusively proved that the Shops at the present time meet demands which cannot otherwise be met in the country. He remarks that the facilities in communication with European markets have so enormously increased since 1866-67 that probably the demands of the present period can easily be satisfied from European or local markets, and the existence of the Shops for normal requirements is not essential. For abnormal times he thinks the use of modern means of rapid communication would amply suffice for abnormal demands being executed from Europe		10 From the evidence before me I do not consider it worth while to continue the Workshops on their present footing. See remarks above on queries Nos 2 and 8. 11. Nothing has been shown as to the nature of the special demands on the Shops proving that such could not be met equally well if not better elsewhere

Precis of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence	OPINIONS	
	General Superintendent Public Works Workshops	Superintending Engineer of the Circle
and required to be of superior workmanship, how much of it is for the Public Works Department, how much for other Government Departments, and how much for private individuals?	the past three years, he states that about half of the total work is for the Public Works Department, about one-third for other Government Departments, and about one-sixth for private individuals.	
12 How do the rates of issue for manufactured articles compare with similar articles obtainable from European market?	12 The rates are higher than English prices, but they include a considerable amount of profit which is returned to Government	
13 Are the charges made to customers, whether Government Department or private individuals, based on estimates accepted in full by them regardless of the actual cost incurred by the Workshops, or is all work charged at actual cost?	13 All charges are based on estimates except repair works and special jobs which cannot be estimated for. The estimates are accepted and paid in full on the work being approved. No other procedure could possibly be adopted.	
14 How far it has been conclusively proved that the Workshops at the present time meet demands which cannot otherwise be met in the country	14 The proof required can only be obtained by closing the Shops, a measure which the Superintendent predicts would result in heavy loss to Government for the following reasons — (a) Delay and uncertainty in supply of work (b) Increased prices for the same or inferior work (c) Loss by sale of the buildings, machinery, &c (d) Loss of the services of a number of skilled men of various trades who are now available for work in any part of the Presidency The Superintendent concludes with the remark that the discussion which has taken place will be of the greatest value if it results in the Workshops being placed on a proper footing as regards Capital and Revenue Accounts.	

otherwise the Public Works Workshops at Madras—(continued.)

EXPRESSED BY		
Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
		<p>12 While admitting that the rates are higher than the English prices, the Superintendent considers that a large share of the profit is returned to Government, forgetting apparently that the departments concerned have to bear the charge for this profit.</p> <p>13 No remark necessary, as the procedure now followed is the only feasible one.</p> <p>14 Of the four contentions urged by the Superintendent of the Shops, the only one which I consider valid is the probable loss of the services of certain artificers who are now available for work in other parts of the Presidency, but even this loss will, it is thought, in time be recouped.</p>

Precis of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence	Opinions	
	General Superintendent, Public Works Workshops.	Superintending Engineer of the Circle
	<p>In a separate letter submitted by the General Superintendent, No 3067 W, dated 2nd March 1882, he offers the following suggestions —</p> <p>He considers that the broad principles upon which a Government Workshop should be conducted are the following</p> <ol style="list-style-type: none"> 1 No Government officer should be compelled to get work done at the Workshops. All ordinary work will thus be executed in the open market and the Workshop be resorted to only for special work 2 The Workshop should have moderate capital, carrying such a rate for interest that the latter shall be in fair proportion to the outturn 3 Capital and Revenue Accounts should be kept with a view to preventing extraordinary expenditure being mixed up in the accounts, and thus concealing the real working of the Shop during any particular years 4 The percentage charged for the execution of work should be just sufficient to meet all Shop expenses including interest on Capital, provided that "Capital" has not been unduly increased from exceptional circumstances, such as removal to more expensive buildings with cost of removing and resetting up shafting and machinery 5 If Capital has thus been unduly increased, and the Workshop is unable to pay the full amount of interest, the Government should make up the deficit, provided they are satisfied from the Revenue Account that the earnings are in fair proportion to the expenditure <p>The Superintendent then goes on to enlarge on several of the questions already discussed above. He adverts to the inestimable value of the Workshops to Government during the late famine, to the good</p>	

otherwise the Public Works Workshops at Madras—(continued)

EXPRESSED BY		
Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
		<ol style="list-style-type: none"> 1 Unobjectionable, if it be decided to maintain the Shops 2 Do. do 3 Do so far as understood 4 The percentages charged should in addition to those specified by the Superintendent cover all administrative charges, depreciation on block and plant, pensionary and interest charges 5. As a fact the Government does this now <p>As regards the final contentions of the Superintendent regarding the great value of the work done during the famine, repairs to the Madras Pier in 1868 and 1870, it may, without in any way de-</p>

Precis of Opinions on the subject of retaining or

Chief points brought forward in the Correspondence	OF OPINIONS	
	General Superintendent, Public Works Workshops	Superintending Engineer of the Circle
	<p>work done by it for the Harbour Works, but for which the Harbour would have had to maintain its own machine shop, and to the repairs executed to the Pier in 1868 and in 1870. With reference to the losses shown in the accounts of the past two years, he points out that, taking the accounts from the commencement in 1867, it is found that after paying all charges including interest there remains a balance of Rs 1,09,746 in favor of the Workshops. He remarks at the same time that every rupee of net profit made by the Shops means money taken away from irrigation and other works on which it was intended to be spent.</p> <p>He alludes to how the Shops have suffered by the large increase of stock by injudicious purchases in former years, and observes that there has been no such increase since 1879, and that the Shops are not likely to suffer from similar mismanagement in future.</p> <p>With regard to the heavy expenditure under "General Charges," the Superintendent shows that it has been caused by expenses attendant on the removal from Chempauk, but that since 1879 there has been a steady reduction under this head.</p> <p>He summarises all the facts of the case as follows —</p> <ol style="list-style-type: none"> 1 The Workshops have suffered considerably by the action of Government (in the matter of the removal) by mismanagement in the matter of stock. 2 Compensation is necessary and should take the form of a clear distinction being drawn between the Capital and Revenue Accounts when considering the present working of the Shops. 3 From the evidence furnished by the officers of various Government Departments, it would appear that there is a considerable quantity of work which they prefer to get executed at the Workshops. 	

otherwise the Public Works Workshops at Madras—(continued)

EXPRESSED BY

Examiner of Public Works Accounts	Consulting Engineer for Railways	Chief Engineer
		<p>tracting from these and other services, be hoped that through the increased facilities already existing, &c, as before pointed out, and the impetus which would be given to private undertakings of the desired character, the requirements even during exceptional times would be amply met. It appears to be forgotten that it has been owing in very great measure to the ephemeral expansion given to the machinery of the Shops, and the great over-manufacture of useless articles for stock during the late famine that the Capital Account was raised to an extent which has unduly weighted the whole concern, and probably more than anything else has drawn attention to its unremunerative character. The causes in fact which produced the fictitious success now quoted as the strongest reason for continuing the Shops are those which in very great measure have contributed to the losses of the past two years.</p> <p>As regards the concluding remarks of the Superintendent, see observations above on query No 7.</p>

A. NOTICE

The undersigned have this day established themselves as Engineers, at No. 5, Chive Street, Calcutta, under the style of Oldham Brothers

ROBERT AUGUSTUS OLDHAM
M Inst C E, M Inst M E, &c
EDWARD JACKSON,
M Inst C E, &c

15th April 1882

With reference to the above, we have, by Power of Attorney, authorised Messrs Samuel Stewart Gladstone, Robert Gladstone, John Francis Ogilvy, George Francis Mewburn Charles Henry Moore, and Henry Neville Gladstone, partners in the firm of Messrs Gullanders, Arbuthnot & Co., and William Buckley Gladstone, and John Thompson, assistants to the said firm, jointly and severally to sign for our firm per procuration

OLDHAM BROTHERS,
Engineers and Last India Agents,
110, Cannon Street, London, E.C.,
and
5, Chive Street, Calcutta

15th April 1882

From R A OLDHAM, Esq., M Inst C E, M Inst M E, &c, to Colonel R H SANKEY,
R E, Chief Engineer, Public Works Department, dated 110, Cannon Street, London,
E C, 15th April 1882

As an old Public Works officer, allow me to ask your support on behalf of the Engineering branch of Messrs Oldham Brothers, of 110, Cannon Street, London, and 5, Chive Street, Calcutta.

In giving to our firm the privilege of tendering for, or supplying you with any description of engineering work or machinery, you may rely upon the utmost care being taken that the very best materials and workmanship are supplied, and that the lowest possible prices are charged.

Being fully aware, from my personal experience in India, that the Government rules restrict Public Works officers from dealing direct with firms in England, I have hitherto been unable to address you on this subject. In order, however, to obviate this difficulty, we have now established ourselves in Calcutta, at the address given in the preceding paragraph.

I am also well aware that you are not in the position to remunerate us for getting up plans and specifications for any engineering work or scheme, and to prevent any misapprehension on this head, I would state that we are fully prepared to supply you with every information in our power without charge, provided that, when you are making inquiries, you will tell us, as plainly and fully as you are in the position to do, the probabilities of the inquiries leading to business, so that we may be able to form an opinion as to whether it is merely an approximate estimate you require, or a bona fide and definite tender.

B.

List of works ordinarily carried on in the Public Works Workshops, the demand for which could not be satisfactorily met by private agency in Madras

MANUFACTURE

Steam boilers, tubular and flue
Dredging machinery
Boring apparatus
Gearing for sluice shutters, lock gates, &c
Wrought-iron girders for bridges, roofs, &c
Heavy forgings of all kinds
Heavy castings, such as columns with ornamental capitals, pillar letter-boxes, &c
Large bells for churches, &c
Heavy turning, boring and planing
Archimedian water lifts
Sieve screens
Pumps, deep well and hand
Machines for special works, such as testing con, stone crushing, tile-moulding, &c
Scales of every description
Standard weights and measures
Iron roofs
Locks of all kinds
Hobstets, Roerke and Bagle's pattern
Signalling lamps of all kinds
Road-triang instruments
Engine-turned stamps
Pattern making and other wood work that is of a special character

REPAIRS

Steam engines, pumps, and all kinds of machinery
Theodolites, levels, compasses, sextants, barometers and all kinds of mathematical instruments
Repairs and jobs of the most varied description. Among those recently carried out may be mentioned—
Repair of a large iron bowsprit broken in two by a collision
Repairs to divers' helmets and air pump
Repairs to mowing machine
Welding screw piles 37 feet long 6 inches diameter
Repairing a large iron buoy by putting in a new plate
Making up large wire ropes for lightning conductors
Plans, estimates, and designs are furnished when required, and men are sent to any part of the Presidency with tools for fitting up work, driving machinery, &c

MADRAS (Signed) W L C BADDLEY, Lieutenant, R E,
1st March 1882 General Superintendent, Public Works Workshops

27. 11. 1944

Balance of Charge Account	1028	57	10
for profit retained & worth			
and retained value.			
to balance of Department	1028	57	
to balance of Department	92	54	
to balance of Department	1028	57	10
Balance of Department	1028	57	10
to Government			

Edw. Hall-Parker.

3. 11 "

11

Accountants 10 100
Grand total 100 100



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Balance on 1st April 1863

12 Blocks

10,147 5 8 by deposition at 10%

Government

Balance

2187 14 6 1
1863 9 2 1
2187 14 6 1

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20th July 1863

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10,147 5 8

10,147 5 8

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To

C. Mackinay and Paul

Balance on 1 st April 1871	1871 10 61
Public Department	225 22
Private Materials	222 11 01
	1881 5 10 22 82

2251 13 11

Balance

53577 13 71

Total Paper

29435 29

Mr. C. Parker

29435 29

Madison 3
20th July 1873

Wm. C. Parker

1. Mackinay
C. Mackinay and Paul

By

Cash

1

Balance		1000	1000
Government		29665	1568
State		21314	1121
Post & News for manuscript copy	1868	9176	100
	1868	21221	1201
		2348	1591
		121	1001

1868 11 5

Total Paper

1868 11 5

Total Paper

1868 11 5

Madras 3
20th July 1868

Mr. [unclear]

Mr. [unclear]

1868 11 5
1868 11 5

Mechanical Department

Balance on 1 st April 1903	14,598 13 13 1/2	15,506 8 5
Sub	31,314 11 24	97,875 8 0
Materials	38,483 8 11	10,200 11 0
Provision for Charge General	17,547 10 11	
Handy	14,860 3 11 1/2	59 1 21
Public Department	1406 10 1/2	11 6 6 1/2
	122,250 15 4	10,300 10 9 1/2
Profit	1,258 5 7 1/2	11,000 11 10 1/2

10,300 11 10 1/2

10,300 11 10 1/2

10,300 11 10 1/2

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Handy

By Mechanical Department

16,860 3 11 5

3,358 10 1

5,517 2 1 8

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Raw Materials

To Balance on 1 st April 1902	28,228 11 1	By unrecd. Mechanical Dept.	38,483 3 1
By Purchase	2,728 15 1	By unrecd. Dept.	4166 8 8 1
By Public Department	23,435 6 2 1	By unrecd. Dept.	5,677 2 1 1
By Mechanical Department	39 1 8 1 5 2 7 3 1 8 10	By unrecd. Dept.	3097 12 4 1
To Profit	779 60 1 11	By unrecd. Dept.	4952 14 4 1
	1042 7 8 1	By unrecd. Dept.	232 4 2 1

56,560 1 10
27,142 7 9 1

By Balance

Total Paper

79002 9 7

Total Paper

79002 9 7

Madras 2
20th July 1903

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Gundappa P. H. Horthofe

c. H.

To Cash

By Balance

(Purchase)

27668 156 1874 By Balance in 1st City of N. Y.

107 1241 000 Purchase of Materials

1021 10 5

27238 15 1

Hotel Expense

10278 13 1

10278 13 1

Adm. &
20th July 1883

By Cash
Balance

42
Account of
Exp. Supp. & P. M. for 1883

101

Debit

Balance on 1 st April 1872	1811 - 8 10 3/4	Credit	20220 2-11
to the General Department	15508 3 81		
to the General Department	1470 11 21		
to the General Department	14752 11 11		
to the General Department	121 10 21		
to the General Department	5081 5 10 1		
to the General Department	73 2-9 1		
to the General Department	28 10 11		
	20220 2-11		

Total Debit	27845 12 1/2	Total Credit	27845 12 1/2
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20th July 1872

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23

Balance Sheet

At Black 26,127 1 41
 Machinery and Plant 53,577 13 71
 Mechanical Department 7787 69 6
 Instrument Department 5438 19 1
 Manufacturing 400 00 1
 Raw Materials 22442 79 8
 Sales or Bills Receivable 1875 98 1
 Public Department 3223 60 1
 1,6768 15 1

By Purchase bills payable 612 13 11
 Capital 18,646 14 1
 186,589 15 1

Total Debits

Total Credits

attested &
 20th July 1903

[Signature]
 [Signature]

[Signature]
 [Signature]

List of bills outstanding on the 31st March 1883 48

On whom	of Adjustment	Comments
1881-82		
Vocal and Instrumental Music	311	83 5 8
do do	611	1 0 0
Superintendent School of Arts	1029	66 1 0
1882-83		
Mr. Boley Barber	137	10 0
Superintendent School of Arts	146	6 8 10
Mr. J. Boley Barber	119	25 7 0 Paid
Mr. J. Boley Barber	178	6 0 0 do
Mr. J. Boley Barber	246	40 4 0
Mr. P. Boley Barber	247	13 14 0
Mr. J. Boley Barber	248	6 0 0 Paid
do	249	3 2 0 do
Mr. J. Boley Barber	250	6 4 0
Mr. J. Boley Barber	254	2 7 0
Mr. J. Boley Barber	327	3 0 0
Mr. J. Boley Barber	340	1 14 0
Mr. J. Boley Barber	350	6 0 0
Mr. J. Boley Barber	371	6 7 0 0 0 0
Mr. J. Boley Barber	429	1 0 0
do	430	2 2 0
Mr. J. Boley Barber	431	2 4 0 Paid
do	432	0 7 0 do
Mr. J. Boley Barber	537	51 2 0
Mr. J. Boley Barber	546	33 10 0 Paid
Superintendent School of Arts	547	9 7 0
Mr. J. Boley Barber	714	1 14 0
Mr. J. Boley Barber	730	30 0 0
Algoni Palace, Bangalore	730	30 0 0
Corrected	64 7 0	178 14 8

On a line

John A. and C. G. Remond

13 Sept 1900

Bengal		Bengal	
Particulars	Amount	Particulars	Amount
Mr. J. H. Ellis	705	Mr. J. H. Ellis	705
Andappa Achary	714	Andappa Achary	714
Collector of Cuddapah	721	Collector of Cuddapah	721
Executive Engineer, Guntur, Coastal	722	Executive Engineer, Guntur, Coastal	722
Delta Division, Guntur, Coastal	723	Delta Division, Guntur, Coastal	723
Officer in Charge General Hospital	724	Officer in Charge General Hospital	724
North Fort Engineer, Madras	725	North Fort Engineer, Madras	725
South Fort Engineer, Madras	726	South Fort Engineer, Madras	726
Mr. J. H. Ellis	727	Mr. J. H. Ellis	727
Mr. J. H. Ellis	728	Mr. J. H. Ellis	728
Mr. J. H. Ellis	729	Mr. J. H. Ellis	729
Mr. J. H. Ellis	730	Mr. J. H. Ellis	730
Mr. J. H. Ellis	731	Mr. J. H. Ellis	731
Mr. J. H. Ellis	732	Mr. J. H. Ellis	732
Mr. J. H. Ellis	733	Mr. J. H. Ellis	733
Mr. J. H. Ellis	734	Mr. J. H. Ellis	734
Mr. J. H. Ellis	735	Mr. J. H. Ellis	735
Mr. J. H. Ellis	736	Mr. J. H. Ellis	736
Mr. J. H. Ellis	737	Mr. J. H. Ellis	737
Mr. J. H. Ellis	738	Mr. J. H. Ellis	738
Mr. J. H. Ellis	739	Mr. J. H. Ellis	739
Mr. J. H. Ellis	740	Mr. J. H. Ellis	740
Mr. J. H. Ellis	741	Mr. J. H. Ellis	741
Mr. J. H. Ellis	742	Mr. J. H. Ellis	742
Mr. J. H. Ellis	743	Mr. J. H. Ellis	743
Mr. J. H. Ellis	744	Mr. J. H. Ellis	744
Mr. J. H. Ellis	745	Mr. J. H. Ellis	745
Mr. J. H. Ellis	746	Mr. J. H. Ellis	746
Mr. J. H. Ellis	747	Mr. J. H. Ellis	747
Mr. J. H. Ellis	748	Mr. J. H. Ellis	748
Mr. J. H. Ellis	749	Mr. J. H. Ellis	749
Mr. J. H. Ellis	750	Mr. J. H. Ellis	750

Ch. 10

No. *Agnes & Carl* *Reich*
 Bill.

49

49

Brought over—

Allen Perry & Co	944	10 " " Paid
Executive Co per Quarterly R ^{ts}	750	10 " " " " " " " " " "
— R ^{ts} — 2 nd — by return R ^{ts}	160	2720 12 " " " " " " " "
McC Apparent & Co	960	12 " " " " " " " " " "

Subject at once.

$$\begin{array}{r} 1132 \cdot 1 \\ 163 \cdot 8 \\ \hline 18959 \cdot 6 \end{array}$$

W. B. Zunddel

Kindly

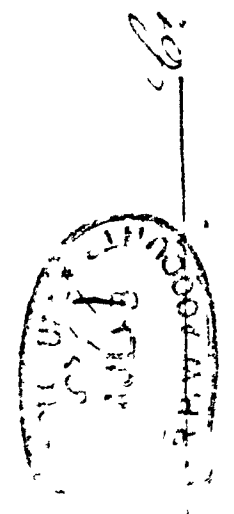
Adm. 2
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Genl Supⁿ Pth Technology

Ammonia

H. W. Warkholo
 20th July 1883

H. W. Warkholo
 Agent for H. W. Warkholo



Statement of H. W. Warkholo
 Income received in the year 1882-83

Income	1882-83	1883-84	By Cash	By Bank	Total
Interest	2200 00	57 26	510 46		3859 52
Dividend	313 3 8	8-			
Refund of tax	311 5 11	3 73			
Depreciation	189 6 6	5 68			
Depreciation	1717 10 6	4 25			
Interest on loan	2075 6 2	5 43			
Balance at year end	3719 7 5	17 38			
Total	3859 5 2	100 00			

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Andreas
 20th July 1882

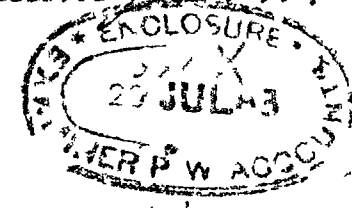
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 Westbury, Leam R. Co.
 Agent of the H. Workshops

Ad Revenue Account

To interest at 4% on the Capital of
 £240,767-13-4 ————— 9638 11
 " Balance of the 1st Dec 1881 ————— 2020 37

Total 9638 11
 Total 9638 11

List of articles in the Presidency P. W.
 Workshops on the 31st March 1882.



Articles	No	Quantity	Amount
Red Hydrochloric	27-13	26	1 2
Alcohol	27	50	10
Carbonates Baking 1/8	6	8	10
_____ 1/8	14	20	2
_____ 3/16	14	20	2
Engers Screw 1/2	12	7	8
_____ 3/8	4	2	8
_____ 7/8	11	9	15 6
_____ 1	7	7	1
_____ 1 1/8	6	6	15
_____ 1 1/4	12	15	9
_____ 1 3/4	11	10	5 3
_____ 1 1/2	6	9	13 6
Engels cap small brass mounted	69	38	13
Exams for money scales country 11	1	1	1
Books ^{Acrony} encyclopedia	1		
_____ ^{Acrony} Electricity	1		
_____ ^{Acrony} Chemistry	1		
_____ ^{Acrony} Electricity	1		
_____ ^{Acrony} Electricity	1		
_____ ^{Acrony} Electricity	1		
_____ ^{Acrony} Electricity	2		
_____ ^{Acrony} metallic	1	253	
Bell	2	82	
Brass patch with 12 bits	3	15	
Brass legs 6 & 8 large	3	12	
_____ small	5	12	
It to for brass carpenter too 2d to add like			
		613	5

Articles	Quantity	Amount
Baskets rattan large & small	N ^o 3	613 4 5
Bolts punch brass 4"	" 2	" 12 "
————— 6"	" 2	" 12 "
Brails iron 1/2"	lbs 2—4	" 11 3
————— 3/4"	" 1—4 1/2	" 8 3
————— 1"	" 1—3	" 6 "
————— 1 1/4"	" 3—9	11 6
————— 1 1/2"	" —9 1/4	" 2 6
Brass	" 3—5	1 1
Broom bundle	N ^o 19	" 17
———— rattan	" 18	3 6
Burnous small for signalling lamp	" 2	7 "
Box wood for barometer	lbs 92—12	28 15 9
Bell metal	" 150	131 4 "
Brass sheet 1/8"	" 209—12 1/2	104 14 "
———— 3/16"	" —1/2	" 4 "
———— Gauge N ^o 14	" 47—11 1/2	24 "
————— 20	" —4 1/2	" 2 4 "
————— 30	" —9 4	" 4 10 "
———— 1/32"	" 2—6	1 3 "
———— Gauge N ^o 16	" 41—9 3/4	20 12 10
Brass Rod 1/2"	" 9—8	5 1 6
———— 7/16"	" 5—14 1/4	3 2 3
———— 9/16"	" 4—2	2 3 5
———— 7/8"	" 16—1 1/4	8 10 "
———— 1"	" 8—8 1/2	4 9 "
———— 1 1/8"	" 48—7	25 15 12
		990 5 8

Articles	N ^o Quantity	Amount
		990 5 8
Brass Rod 1 1/4"	lbs 118—1 1/4	63 5 7
———— 1 3/8"	" 111—8	59 13 1
———— 1 1/2"	" 68—13	36 14 8
Brass old	" 147—2 1/4	39 1 4
Brushes painting large & small	N ^o 5	2 6
Brass sheet 1/32"	lbs 51—2 3/4	25 9 4
Bags gunny	N ^o 4	" 8 "
Bricks fire arch	" 300	18 12 "
———— Hall	" 2700	675 "
Bend W. I. galvanized 1 1/4"	" 1	" 10 "
Chisels finer 1/8"	" 11	1 6 "
———— 3/16"	" 10	1 4 10
———— 1/4"	" 10	1 7 4
———— 1/2"	" 1	" 2 5
———— 5/8"	" 7	1 8
———— 3/4"	" 7	" 2 8
———— 7/8"	" 1	" 3 1
———— 1 1/4"	" 17	4 9 6
———— 1 3/8"	" 8	2 9 4
———— 2"	" 36	18 "
Cocks brass 1/2"	" 7	28 "
———— 3/4"	" 8	40 "
———— 1"	" 7	84 "
———— Discharge 1 1/4"	" 3	30 "
		2124 14 "

Articles

Quantity Amount

		2124 14
Cocks brass stand with flange 1"	N ^o 3	35 10
_____ 1 1/4"	2	67 8
_____ 1 1/2"	1	23 2
_____ 1 3/4"	2	112 8
_____ Gunmetal stop 1"	3	36
Calipers 7"	4	8 4
Canvas	ft 2-10	4
Chains lake	34-5 1/2"	16 1 3
Chains brass 1/16"	lbs 3-4	1 10
Cloth Emery smooth & Rough	N ^o 261	13 9 6
_____ coarse	lbs 1	3 9
_____ Waste	lbs 7-13	15 7
Coal	41119	440 8 6
Coke	36694 1/2	458 10 9
Crucible N ^o 50	N ^o 58	725
_____ 25	48	300
_____ Small	5	25
Chimneys large	102	57 6
Couplings brass 2 1/2"	Sets 4	104
Charcoal	lbs 278 1/2	4 5 7
Chalk	9-13 1/2	2 5
Cast iron old	Tons 39-10-27	988 3 3
Castings brass	lbs 368-5 1/2	230 3 3
_____ bell metal	21	18 6
_____ copper	3	1 1/4

5794 5 10

Articles or Quantity Amount

		5794 5 10
Copper sheet 1/16"	lbs 14	7
_____ 1/8"	61-15	30 15 6
_____ 3/16"	70-8	35 4
_____ Gauge 1 1/2 18	21-12	10 14
_____ Rod 3/8"	2-9	1 7
_____ 3/4"	15-12	8 13 9
_____ 1"	50	28 2
_____ old	262-12	82 1 9
_____ straps	26	13
Castings gunmetal	2-12	2 1
Copper Rod 1 1/4"	13	7 5
Clamps iron	N ^o 9	
Electroplated parabolic reflectors	4	240
Elbows W. P. square galvanized 1 1/2"	1	1
Frames for parallel rulers 18"	7	3 3 2
Firewood	Cut 7-2-16	4 7 2
French polish	B 11 1/4	8 1 3
Files round S 8"	N ^o 1	2
_____ 12"	1	4
_____ 1/2 round bastard 6"	10	3 2
_____ 10"	3	1 14
_____ 14"	1	1 3
_____ S 6"	24	4 8
_____ 16"	5	6 9
_____ bastard 8"	6	1 8
		6300 3 5

Articles	Quantity	Amount
		6300 3 5
Files $\frac{1}{2}$ round bastard 9"	N ^o 6	3 12
— R 10"	1	5
— 12"	3	1 2
— 15"	8	4
— 9"	1	5
— 14"	1	8
— D. S. 5"	2	6
— Square R 8"	1	1
— 12"	1	3
— 14"	2	2
— bastard 6"	3	12
— 10"	2	1 8
— Flat R 8"	11	2 12
— 9"	4	1
— 10"	1	5
— 14"	16	18
— 15"	13	14 10
— 18"	6	9
— S 16"	1	1 2
— 8"	7	4 6
— D. S. 12"	1	8
— bastard 15"	5	7 8
— 16"	3	4 8
— 12"	9	9
		6387 12 5

Articles	Quantity	Amount
		6387 12 5
Files flat S. E. S. 5 1/2"	N ^o 1	3 6
— 7"	1	6
— 9"	3	1 8
— 12"	3	1 15 6
— S. E. D. S. 3"	7	3 8
— 3 1/2"	4	2
— 4 1/2"	15	7 8
— S. E. Bd 5 1/2"	10	1 14
— 12"	3	1 15 6
— S. E. R 6"	8	2
— 12"	3	1 8
— S. E. Bd 2nd cut 8"	3	15
— 7"	1	4 4
— 2nd cut 14"	8	7
— R. E. Bd 9"	1	4
— Paper smooth 3"	8	1
— Smooth 6"	7	1 12
— 12"	4	2 12
— 14"	3	2 10
— 3 square R 7"	2	8
— Bd 10"	12	6
— D. S. 12"	6	3
— Sawhand Blunt		
— 2nd cut single to 7"	1	8
— sawhand 1st cut 5"	2	6
		6439 2 3

Articles	Quantity	Amount
		6439 2 3
Files rattail smooth 2 1/2"	No 3	6
----- bastard 2"	15	1 14
----- 2 1/2"	3	6
----- W. M. 1/2 round S 2 1/2"	32	4
----- B 1/4 2 1/2"	8	1
----- 2"	3	6
----- round S 2 1/2"	6	12
----- 3"	6	12
----- Square B 1/4 2 1/2"	4	8
----- 2"	3	6
----- 3 square smooth 2"	13	1 10
----- 2 1/2"	14	1 12
----- flat smooth 2"	4	8
----- 2 1/2"	6	12
----- flat taper B 1/4 2 1/2"	5	10
----- 4 1/2"	10	1 4
----- S 3"	4	8
----- 4"	17	2 2
----- flat S. C. D. S 4"	3	6
----- B 1/4 5"	1	2
----- leather edge B 1/4 3 1/2"	5	10
----- 4 1/2"	1	2
----- 6"	5	10
----- flat B 1/4 6"	1	6
----- 8"	2	1
		6461 14 3

Articles	Quantity	Amount
		6461 14 3
Files 3 square S 6"	No 6 1/2	3 4
Tunnel iron	2	2
Glass vessel for mixing acid	1	2 8
----- cutter steel patent	2	2 5
Glaiziers diamond	1	3
Gauges turning 1/8"	12	1 12
----- 1/4"	10	1 7 4
----- 3/8"	7	1 4
----- 1/2"	4	9 4
----- 5/8"	7	1 4
----- 3/4"	8	1 8
----- 7/8"	10	2 5 6
----- 1"	9	2 10 9
----- 1 1/4"	9	3 3
----- 1 1/2"	12	5 8
Gate C S 7 1/2' long 5 1/2' broad	1	21
Glass tubes for water gauge 18" x 7/8"	22	22
----- 12" x 7/8"	10	9 6
Glass pattern for barometer standard	2	5
Grease	lbs 320-15 1/2	100 5
Green barge	S. ft 6-110	3 6
Glass circles 5 1/4" Diameters	No 18	27
----- 1 1/4"	32	32
----- for A pattern signalling lamps	113	2 5 8
----- B	63	1 5 6
		6474 14

Articles Quantity Amount

6714 14

Glass for C pattern signalling lights No. 45	6	5	3
Goggles	8	1	4
Glue	the 6-7 1/2	2	5 10
Gum Arabic	the 2-8	3	9
German silver sheet 1/8	11-15 1/2	24	6
----- 3/16	25	50	12 6
----- 1/32	1	2	
Glass tube with spirit 8	No. 1	1	
Hammers adze eye No. 5	2	2	
----- 6	3	8	10 9
----- cast steel bell faced No. 1	1	2	14 3
----- rivetting 1st	1	8	
Horizontal lifting crucible tongs complete	1	2	
Hooks bull	4	6	
Hydrometer with brass floats	1	50	13
Hammers claw	10	16	7 4
Handle brass common 5	24	6	
----- for, cash chest	24	30	
Hinges brass 1 1/4	2	2	8
Hooks & eyes brass 1	29	2	1 10
----- 1/4	36	4	2
----- 1/2	13	1	7 10
----- for, catgut 1/8	35	21	14
Hide pump	the 46-6	46	6
----- country	23-3 1/2	17	7

7019 1 4

Articles Quantity Amount

7019 1 4

Trade English	the 1	12	
Trade Lull	the 5	3	12
Trade Lull	Part 26 3/4	1	12 2
Trade suction leather	ft 22	47	12 6
Iron for plane jack 2 1/4	1/2 10	6	4
Ice machine	1	20	
Iron flat 3/4 x 1/2	the 86	5	6
----- 1 1/4 x 3/8	80	4	2 8
----- 1 1/2 x 3/4	103	6	7
----- 2 x 1/2	27	1	1
----- 2 x 3/4	187	9	11 10
----- 2 1/4 x 1/2	60 1/2	3	2 5
----- 2 3/4 x 3/8	10	8	4
----- 2 3/4 x 1/2	140	7	4 8
----- 2 1/2 x 1/4	1	10	
----- 2 x 1/2	104	6	8
----- 5 x 1	757	39	6 10
Iron round 1/4	75 1/2	4	14 6
----- 3/8	24 1/2	12	11 9
----- 1/2	367	22	15
----- 7/8	32 1/2	1	11 1
----- 1 1/8	77	4	2
----- 1 3/4	12 1/2	12	6
----- 1 7/8	85	4	6 10
----- 2	30	1	11
----- 2 1/4	226	11	12 4
----- 2 3/4	77	4	13

7264 14 9

Articles	Quantity	Amount
		7264 14 9
Iron round 3"	lb 129	8 1
— 3 1/2"	" 147	7 10 6
— 4"	" 331	17 3 10
— 5"	" 132	8 4
— 6"	" 30	1 14
— 7"	" 7072	63 12
— American 3"	" 40	4 9 4
Iron square 1/2"	" 123 1/4	10 7
— 3/4"	" 26	1 5 8
— 1"	" 453	23 9 6
— 1 1/2"	" 406	21 2 4
— 2"	" 330	17 8
— 2 1/2"	" 10	8 4
— 3"	" 41	2 2 2
— 3 1/2"	" 122	6 5 8
— 4"	" 320	16 10 8
Iron T. 3" x 1 1/2" x 1/2"	" 301	13 13
— 4" x 2" x 3/8"	" 68	3 8 8
Iron sheet 12" x 2" x 3/8"	" 88	5 8
— 3/4"	" 220	13 12
— 5/8"	" 203	12 11
Iron plate 9" x 1/2"	" 47	2 15
— sheet 6" x 2 1/2" x 1/8"	" 25	1 9
— 1/2"	" 314	17 10
— 4" x 2 1/2" x 3/8"	" 710	44 6
		7591 14

Articles	Quantity	Amount
		7591 14
Iron plate 12" x 1/2"	lb 464	29
— sheet 6" x 2 1/2" x 1/8"	" 52	3 4
— 4" x 2" of each 11 lbs	" 210	13 2
— 1/8"	" 252 1/4	15 12 3
Iron angle 1 1/8" x 1 1/8" x 1/4"	" 439	27 7
— 2" x 2" x 1/8"	" 103	6 7
— 2 1/2" x 2 1/2" x 1/4"	" 137 1/2	7 14
— 2 1/2" x 2 1/2" x 1/2"	" 792	49 8
— 3" x 1/2"	" 789	49 5
— 4" x 4" x 1/2"	" 481	30 1
— 3 1/2" x 3 1/2" x 1/2"	" 370	23 2
— 3" x 3" x 3/8"	" 923	57 11
— 1 1/2" x 1/8"	" 67-8	4 3 6
— 1 3/4" x 3/8"	" 42	2 10
Iron hoop 1" x 1/16"	" 1 1/4	1
— 2" x 1/8"	" 8	6 8
— 1 1/2" x 1/16"	" 60 1/2	3 2 5
— 2 1/2" x 1/8"	" 70	3 10 4
— 1 1/4" x 1/16"	" 26	1 5 8
— 2" x 1/16"	" 3	2 6
Iron pig English	Low - 12-2	34 6
— country	" 4-18-27	123 3 3
Iron old	lb 229	7 2 6
Knives drawing	N 2	1 4
Nails iron	" 28	2 10
		8088 11 1

Articles

Quantity Amount

8088 11 1

Keys iron unarmable	N ^o 2	
Wrench iron	" 12	
Lamp post for pattern	" 3	53 "
Leveling instrument unfinished	" 7	1031 "
Legs garden seat C. S. pattern	" 2	12 "
Log-line	lbs 12	" 4.9
Lenses plain 1/2" Diam 3/4" focus length	N ^o 112	87 5
" 3/4" " " " " "	" 30	27 1
Lenses 1/2" " " " " "	N ^o 1	12 6
" 5" " " " " "	" 1	4 "
" 6" " " " " "	" 2	9 "
Locks Pad brass P. W. W. 3"	" 2	30 "
" " " Chubb's 3"	" 1	15 "
" " " brass Almurah chubb's 2 1/2"	" 6	30 15
" " " " " 3"	" 6	32 4
" " " " " 3 1/2"	" 2	32 "
" " " " " 2"	" 68	170 "
" " " " " 2 1/2"	" 22	51 9
" " " " " 3"	" 8	18 12
Locks brass box 1 1/2"	" 28	21 4
" " " " " 2"	" 18	15 "
" " " " " 2 1/2"	" 81	61 9 6
" " " " " 3"	" 26	60 15
" " " " " chubb's patent 2 1/2"	" 7	39 7 9
" " " " " " 3"	" 7	42 15 9
" " " " " " 3 1/2"	" 1	15 8

9973 3 4

Articles

Quantity

Amount

61

9973 3 4

Locks brass draw 3"	N ^o 34	74 6
" " " " " chubb's 2 1/2"	" 6	32 4
" " " " " " 3"	" 5	28 3 3
Locks brass desk 3"	" 1	2 3
" " " " " of an iron pillar letter box	1	1
" " " " " without key		
Locks brass unfinished for pillar	16	16
" " " " " letter box incomplete with 2 keys		
Locks brass incomplete for cash chest	18	54
" " " " " pad iron single 2 1/2"	" 1	5
Leather belts single 1 1/2"	ft 260	65
" " " " " " 1 1/4"	" 146	54 12
" " " " " " 2"	" 76-9	38 4 6
" " " " " " 2 1/4"	" 158-8	79 4
" " " " " " 2 1/2"	" 317	158 8
" " " " " " 2 3/4"	" 154	96 4
" " " " " " 3"	" 71	53 4
" " " " " " double 3"	" 58	61 14
" " " " " " " 4"	" 54	87 12
" " " " " " " 5"	" 32	77
Lead pig	lbs 112-1/2	7
Lead sheet 1/16"	" 266-4	53 4 6
Machine weighing 10 cwt	N ^o 1	200
" " " " " " " 1	" 1	200

11393 11 7

Articles	Quantity	Amount
		11393 11 7
Measures gallon imperial	Set 2	71 4 .
— glass 10 oz for rain gauge	" 4	11 8 .
— — — 2 1/2" Diameter	" 5	16 4 .
Mats packing	N ^o 92	7 3 .
Match box	" 25	10 5 .
Morgan's patent graphite	lbs 9 3/4	47 5 11
Nails packing English 3"	" 10 3/4	1 . 1
— — — 2"	" 5 1/4	7 10 .
Nuts hexagon 1/2" iron	" 305-H	77 . .
— — — 3/8"	" 370 7/8	97 11 6
— — — 1/2"	" 181 1/2	45 6 .
— — — 1"	" 24 3/8	6 2 6
— — — 1 1/8"	N ^o 143	35 12 .
— — — 1 1/4"	" 289	72 4 .
Nuts iron not tapped & incomplete	lbs 51	3 3 .
— hexagon 1/2"	oz 2	4 . .
— — — 3/4"	lbs 10-4	1 4 6
Oil cocoanut	B 47 3/4	13 6 11
— lamp	" 69 7/8	16 5 .
— linseed	" 43 1/2	19 . 6
— castor	" 1 1/2	12 . .
Pens drawing large	N ^o 1	3 2 .
Pincers 6"	" 2	1 10 .
— — — 8"	" 2	1 10 .
— — — 10"	" 4	3 4 .
Pen wire steel of sizes	ft 10-7	14 10 10
		11962 3 7

Articles	Quantity	Amount
		11962 3 7
Piston wire steel brass	ft 4	4 . .
Pliers flat 1/2"	N ^o 4	5 4 .
Pans copper with chains	" 2	4 . .
Pump double unfinished	" 3	— . .
— — left double barrel	" 1	302 . .
Pins drawing brass	" 63	7 14 .
Pans brass for scales	" 8	4 . .
Punches and cutters with circular shaped to be struck with hammers	" 18	45 . .
Paper sand rough & smooth	" 9	3 . .
— — — carbide	2 1/2 6-20	3 6 8
— — — silvering	" 4-16	1 2 8
Paint blue	lbs 1-6	1 1 1/2
Paint carson's oaks	" 5-8	1 1 5
— — — anticorrosive chocolate	" 28	2 15 11
— — — red ochre	" 6	5 . .
— — — Magnetite	" 3	3 . .
— — — blue	" 13	2 7 .
Powder Paris	" 3-4	9 . 4
— — — Emery smooth	" 10	7 . 6
— — — White Lead	" 4-15	1 2 7
— — — red	" 20	3 12 .
Pots earthen	N ^o 5	2 . 6
Prism	" 61	114 6 .
Prussian blue	oz 5 1/2	— . 3
Paper emery	N ^o 43 1/2	1 5 9
		12472 12 6

Articles	Quantity	Amount
		12472 12 6
Brass brass 1/2"	ft 21-6"	34 15.
———— 3/8"	30-1 1/2"	43 4 8
———— length of 6"	Pieces 46	74 12.
———— pieces	N ^o 12	19 8.
Rings divided	" 1	9 .
———— for prismatic compasses	" 49	569 10.
Rules & frame for parallel ruler 24"	" 11	" .
———— 18"	" 18	479 12.
———— 15"	" 6	" .
———— 12"	" 29	" .
Rules folding 2', 2 fold	" 6	14 4.
———— 1', ———	" 6	5 2 .
Rope cotton	lbs 10—1	4 6 .
Rubber Indian vulcanized 1/2"	" 26-9 1/2"	76 9 8-
———— 3/8"	" 10—	28 14 6
———— 1/4"	" 180—	520 5 .
———— 1"	" 169—	488 8 .
Rosin	" 4-1/2"	" 1 4
Reels iron 3' x 1/2"	" 34	5 13 6
Saws hand 24"	N ^o 3	9 9 .
———— 26"	" 3	10 8 .
———— 28"	" 5	20 .
———— 30"	" 4	8 15.
Saws circular 36"	" 1	5 .

14907 4 2

Articles	Quantity	Amount
		14907 4 2
Saws pit 4'	N ^o 3	21 .
———— set	" 3	4 . 9
———— hand	ft 23	5 12 .
Taller's spring balance to weigh 80 lbs	" 1	9 8 .
Scales brass to weigh small coins	" 1	7 .
———— 100 Half Pipers	" 1	20 .
———— 100 two annas	" 1	20 .
Screw jack Halley's patent 4 tons	" 3	96 .
———— small	" 1	10 .
Screw plate 3 to a set	Set 2	16 .
Spades	N ^o 4	3 12 .
Shafting augers	" 15	72 5 2
Stone grinding 5'-10' x 8"	" 1	110 .
Steam gauge 100 lbs	" 1	30 .
Screws with handles & nut & part of long set	" 4	" .
Screws iron 3/8"	Dozen 14-6	" 3 8
———— 1/2"	" 93-8	1 15 2
———— 1/4"	" 129-10	5 6 6
———— 1"	" 15—	" 10 .
———— 1 1/4"	" 17-3	" 15 9
———— 1 1/2"	" 24—	1 14 5
———— 2"	" 42-8	3 5 1
———— 2 1/4"	" 15-5	1 1 11
———— 3"	" 4-2	" 6 11
———— 4"	" 1-7	" 3 2
Screws brass 1/4"	" 9-4	1 4 7

15349 1 3

Articles

Quantity

Amount

15349 1 3

Screws brass $\frac{3}{8}$ "

Doy 27-7

1 4 8

— $\frac{1}{2}$ "

97--

4 10 3

— $\frac{3}{4}$ "

13-6

10 1

— 1"

38-8

2 6 3

— $1\frac{1}{4}$ "

59-6

4 10 4

— $1\frac{1}{2}$ "

--3

3

— $1\frac{3}{4}$ "

6-5

9 7

— 2"

8-3

1 6

— $2\frac{1}{4}$ "

10-6

1 7 7

— $2\frac{1}{2}$ "

19-4

14 6

Spiral hobbles $1\frac{1}{2}$ "

No 6

3 2

— $1\frac{3}{4}$ "

8

4 8

— $1\frac{1}{2}$ "

2

1 2 4

— 2"

48

30

— $2\frac{1}{2}$ "

82

59 12 8

— $2\frac{3}{4}$ "

26

19 8

— 3"

79

158

— $3\frac{1}{4}$ "

22

44

— $3\frac{1}{2}$ "

2

4

— $3\frac{3}{4}$ "

9

13

— 4"

15

30

— 5"

17

37 3

— $5\frac{1}{4}$ "

4

8 12

— $5\frac{1}{2}$ "

25

52 11

— 6"

36

101 4

— 7"

43

147 13

16088 7 8

Articles

Quantity

Amount

16088 7 8

Spiral hobbles $7\frac{1}{2}$ "

No 2

6 14

— $7\frac{3}{4}$ "

4

13 12

— 8"

75

304 11

— $8\frac{1}{2}$ "

62

251 14

— 9"

1

4 8

— common plates 2"

6

1 14

— $2\frac{1}{2}$ "

7

2 12 4

— 3"

9

3 12

— $3\frac{1}{2}$ "

8

3 12

— 4"

7

3 8

— divided $2\frac{1}{2}$ "

20

43 12

— 5"

17

39 13 6

— $5\frac{1}{2}$ "

17

7 15 6

— 6"

15

7 8

— $6\frac{1}{2}$ "

6

3

— 5"

8

4 9 4

Spiral glass tube of sizes small

8

2 8

Soap Windsor

Cake 10

12 6

Salomoniac

lbs 25-5

5 10 8

Solder soft of tin

2

2

— for iron & copper

24

7 8

Shutters for 6 Lamp

No 4

40

Steel cast round $\frac{1}{8}$ "

lbs 38-34

9 9

— $\frac{3}{8}$ "

29-134

7 7 3

— $\frac{1}{2}$ "

16-13

4 3

— $1\frac{1}{2}$ "

35

8 12

16878 15 6

Articles

Quantity

Amount

16878 15 6

Steel cast round $2\frac{1}{2}$ "	the 242	60 8
— — — — — $1\frac{1}{4}$ "	" 2 —	4 8
— — — — — 2"	" 11 —	2 12
— — — — — $\frac{3}{8}$ "	" 9 —	2 4
— — — — — square $\frac{1}{4}$ "	" 62 — $\frac{3}{4}$	15 8 10
— — — — — $1\frac{3}{8}$ "	" 14 — 8	3 10
— — — — — shear 1"	" 21 — 12	5 7
— — — — — blotter square $2\frac{1}{2}$ "	" 9 — 8	2 6
— — — — — square $\frac{1}{2}$ "	" 4 — 10	1 2 3
— — — — — $\frac{3}{8}$ "	" 13 — 9	3 6 3
— — — — — sheet $\frac{1}{16}$ "	" 17 — 13	4 7 3
— — — — — $\frac{3}{16}$ "	" 25 — 12	6 7
— — — — — flat $4\frac{1}{2}$ " x $4\frac{1}{2}$ "	" 173	43 4
— — — — — 2" x $\frac{1}{2}$ "	" 63	15 12
Land river	Bandy 1	7
Spirit methylated	B 31	27 2
Lard lard	the 3 — 2	1 2 9
Liver	Liver $\frac{3}{4}$	12
Tape measuring 50 ft without case	N 11	36 1 6
— — — — — 25'	12	38
— — — — — 66'	25	126
Turn screws 13"	1	1 2
Thermometer	1	2 8
Tracing glass frame only	1	34 8
Paraffin tins 12" x 10"	5	78 2
Jacks iron $\frac{1}{4}$ "	the 13 — 4	5 6 1

17396 9 5

Articles

Quantity

Amount

17396 9 5

6

Jacks iron $\frac{3}{8}$ "	the 8 — 4	2 6 6
— — — — — $\frac{1}{2}$ "	" — 10	1
— — — — — $\frac{3}{4}$ "	" — 15	2
— — — — — 1"	" 1 — 10	4 6
— — — — — $\frac{1}{2}$ "	" 1 — 12	4 4
— — — — — copper $\frac{1}{8}$ "	" 6 — 8	4 7 8
— — — — — $\frac{3}{4}$ "	" 1 —	11 4
Jacks iron	N 5	121 14
Tubes indian rubber $2\frac{1}{2}$ " inside D. ft	2	18 1
Exhaust lamp	OZ $1\frac{1}{2}$	6 4
Tubing punny	the 2 — 2	7 5
Turpentine	B 7	6 6
Tallow	the 3 — 8	14
Tin sheet single	S 4	7
Tubes copper $1\frac{1}{2}$ " x $\frac{1}{8}$ "	the 135	84 6
— — — — — 2" x $\frac{1}{8}$ "	" 62	38 12
— — — — — 3"	" 130	81 4
Tubes brass $\frac{1}{4}$ "	" 2 — 12	3 5 9
— — — — — $\frac{3}{8}$ "	OZ — 13	6 6
— — — — — $\frac{1}{2}$ "	the 1 — $\frac{1}{8}$	8 6
— — — — — 1"	" 21 — 7	10 11 6
— — — — — $1\frac{1}{8}$ "	" 22 — 14	11 7
— — — — — $1\frac{1}{4}$ "	" 41 — $7\frac{1}{4}$	20 11 6
— — — — — $1\frac{3}{8}$ "	" 47 — 8	23 12
— — — — — $\frac{1}{2}$ "	" 63 —	31 8
— — — — — $1\frac{1}{4}$ "	" 30 — 12	15 6

17869 9 7

No 87 W

68

From

THE EXAMINER.

PUBLIC WORKS ACCOUNTS,

MADRAS,

To

The Secretary to Government,

Public Works Department.

Madras,

18th August

1883

Sir,

I have the honor to forward for information of Government, letter No. 504 U. dated 20th. July from the General Superintendent P.W. Workshops, together with the Annual Accounts of the Shops for the year 1882-83, and the Audit memorandum thereon by Mr Rainier Dy. Examiner.

2. It may perhaps be convenient to review here the changes which have affected the status and conditions of these Workshops since the Accounts for 1881-82 were submitted.

3. In August 1882, after much ventilation of the question as to the retention or abolition of the Shops, Government determined (G.O. No. 2064 W. dated 12th. August 1882) that the operations of the Shops should be limited to repairs and smaller manufactures, such as the officers of the Department could not execute locally, and that measures should be adopted to get rid of all buildings and plant except such as were necessary for the contracted operations which the Shops were to undertake.

4. The first step towards restriction, was the issue of an order to the effect that no orders for the execution of work should be given to the Shops except the orders of the P.W. Department, and that such orders were to be withheld as far as practicable, so that a period of trial might be afforded to the

7. Reports having been called for from the Superintending Engineers regarding the result of the restrictions placed on the operations of the shops, is affecting the satisfaction of requirements by Divisional Officers, the general conclusion arrived at was, that no difficulties would arise from the contemplated closure. No tender worth consideration had been received for renting or otherwise taking over the premises from Government. The General Superintendent was desired to submit a definite scheme for the organisation and maintenance of a small workshop for purposes purely Departmental, and the Establishment of the Instrument Department was to be reduced as far as practicable (Chief Engineer's Memo No. 1041 C. dated 31st May 1883)

8. Another change has been effected during the year by which the contribution for leave and pension allowances has been reduced from 25 per cent to 14 $\frac{2}{3}$ per cent (G.O. 19, 1894 (dated 21st. July 1893).

9. Under the conditions above reviewed, any comparison of the working of the Shops during 1982-83 with previous years avails nothing. The outturn of the year was Rs. 1,40,000 and the loss Rs. 2,928. The Superintendent has submitted two new statements, "Revenue Account for the year", and "Net Revenue Account" which he considers represent more clearly the administrative, as distinguished from the financial, results of the year's transactions. The former shows that administrative earnings exceed working expenses by Rs. 6,710- the latter, that the shops failed to meet financial liabilities on account of interest on capital. I do not think much advantage will be gained by introducing these new statements for the

b. The molecular valuations of the first three
types are determined by the number of substituents,
compared as follows - with the previous valuation in the

	<u>Ms. 1, 24, 300</u>		<u>Ms. 1, 24, 300</u>
Black.....	1, 24, 300		1, 24, 300
Plant.....	13, 000		13, 000
	<u>Rs. 1, 40, 600</u>		<u>Rs. 1, 40, 600</u>

Depreciation \$1,52,000/ in which amount was the value (\$1,15,000) of the engine house and Saw Mill Shed, which building ~~was~~ being necessary to the work now being laid over to the Stores Department (C.O. No. 931 W. dated 22 March 1963). The amount of depreciation there ~~was~~ ^{was} \$1,000/ and was adequate but should have been made in the accounts of the year so as to show the value of the Block and Plant at the revised figures. The Engine House and Saw Mill Shed above mentioned were not revalued, apparently because they were not to be part of the Block of the Stores, but opportunity could have been taken to revalue them, and to dispose of any depreciation in the same manner as in the case of the buildings retained for the Workshops' use.

future of the stock. To be really useful the "net assets account" should have gone back to the earliest days of the under issue.

10. The accounts as rendered by the General Superintendent are incorrect in so far as concerns the adjustment under stock, plant, and Government. This will be evident from the fact that the amounts at debit of stock and plant as on 31st March 1933 do not tally with the revaluation figures given in para 6 (above), and the result from the course adopted is that Government has been overdebited by Rs. 6,207-0-17, stock overcredited by Rs. 2,189-14-0 and plant and machinery overcredited by Rs. 1,012-2-2. It is too late to effect corrections now, nor is it material to do so in the Accounts concerned, as the profit or loss is not affected. The differences will be put right in the current year's Accounts, crediting Government and debiting the two other heads, by which means the amounts at debit of stock and plant will (as on 1st April 1933) tally with the figures in the revaluation statement.

11. The question of the percentage to be charged in future has to be considered in connection with the revaluation of the stock and plant. On the basis of the figures given, the following table gives the result.

	Cost	Revalued	Depreciation	Net
Stock	49,000	21,200	16,000	3,200
Plant	2,500	3,800	1,000	2,800
Total	51,500	25,000	17,000	5,000

The old rate (2 per cent) is clearly insufficient. It is for Government therefore to determine whether in future the rates shall be altered to 3 per cent on stock, 4 per cent on plant and machinery. The rate of 3.66 per cent is of course of no importance in the consideration.

I have the honor to be,

Sir,

Your most obedient servant,

J. P. Curran

Examiner P.W. Accounts.

82.17/8

21864 w 24.7.82
 for 2064 w 12.8.82
 2266 w 2.9.82
 2489 w 25.9.82
 31813 w 4.12.82
 933 w 22.3.83

MO 207137

FROM
 THE GENERAL SUPERINTENDENT,
 PUBLIC WORKS DEPARTMENT,
 MADRAS.
 TO,
 THE SECRETARY TO GOVERNMENT,
 P. W. DEPARTMENT.

W/8

11th August 1883.

enclos. 5.

Annual Accounts of the Presi-
 dency Workshops and the Audit
 Memorandum by Mr. H. R. R. R.
 Examiner, forwarded with previous

21458
 Cir 31/8 R3/9
 at 22/11 Nov 83

Presidency Public Works Department
 Madras, 25th July 1883

No 504/11

From,

The General Superintendent
 Public Works Department,

Print

To,

The Examiner of P. W. Accounts,
 Madras

Enclosures: 5.

List of Stores
 Book of Accounts
 I have the honor to forward for sub-
 mission to Government, the accounts of the Presidency
 P. W. Department for 1882-83

During the year, the works of the
 Public Works Department,

1st To cash drawn from Treasury	Rs 12,000
2nd " Value of Stores received without payment	26,245 12 6
3rd " Interest on Capital	32,205 14
4th " Interest on Advances	4,633 11
5th " Advances for contingencies	20,13 15 2
	<hr/>
	141,987 5 11
	145,410 10 11

On account of this amount, the following
 payments were made:

1st Payments into Treasury	Rs 34,712 10 8
2nd Approved invoices	114,867 10 4
3rd Difference between the book value and valuation of Stock & machinery, plant	118,742 1
	19,456 12 6

4th Balance of interest due to govt. - must $\frac{2754 \ 5 \ 7}{2754 \ 5 \ 7}$

leaving for decrease to capital a bal.

of $\frac{59976 \cdot 13 \cdot 10}{59976 \cdot 13 \cdot 10}$

4 The gross profits were entered in the $38,574 \ 5 \ 2$
 against which charges, viz. $4,1422 \ 8 \ 7$
 have been debited leaving a balance of $2920 \ 3 \ 7$
 interest due to govt. must

5 The opening and closing balances of the capital
 accounts as noted in the following table, show a
 decrease in capital of $\frac{59976 \cdot 13 \cdot 10}{59976 \cdot 13 \cdot 10}$

	Balance on		Increase & Decrease	
	31 st March 1879		31 st March 1880	
Stock	80137	11 6	107440	7 8
Machinery & Plant	53,577	13 7	50853	4 10
Mechanical Department	7787	0 9	14,078	1 23
Instrument Department	5438	1 9	3428	4 10
Manufacture	400	0	400	0
Raw Materials	2242	7 9	23,228	11 1
Sales	1376	4 9	1811	0 9
Public Department	3223	5	122	15
Deduct bills payable	180659	12	240967	13 14
	180581	12	1021	14 5
	612	13 11	1021	14 5
	179967	11 1	237740	11 11
	180581	14 1	4497	6
	180046	14 1	4497	6
	59976	13 10	59976	13 10
	59976	13 10	59976	13 10

6 The results of the working for the year under
 review as compared with those of three previous years
 are as follows:-

	1879-80	1880-81	1881-82	1882-83
Outturn	2,16876	2,08888	2,34363	1,39936
Net profit				
Net loss	18200	22161	1833	2928
Interest paid				

7 Stock, Machinery & plant were revalued,
 and the difference between the book value & revaluation
 was adjusted as per instructions conveyed in your letter
 of 48 S. H. dated 3rd August 1878.

8 From an examination of the accounts it
 must be seen that the Workshops paid all its expenses
 for the year, and if the outturn had been larger the
 whole of the interest on capital would have been
 paid.

9 The small outturn is due to the restrictions
 that have been placed upon the working of the shops, by
 which except in the Mathematical Instrument Dept.
 all the work that was formerly presented for the different
 Departments of Government both civil & military, has
 been shut out.

8 These restrictions must eventually close the Work-
shop, and well in my opinion, necessitate starting
small workshops in some of the chief P.W. Divisions

10 The chief points brought forward in favor
of the abolition of the Workshop were,

1st That it was in a chronic state of in-
-activity & consequently a loss to Government

2nd That it was a bar to the development
of private enterprise

11 With regard to the first I would like to
point out the facts shown by the accounts of the
last two years

In 1881-82 the accounts showed a profit of
Rs 1984, which was afterwards altered to a loss
of Rs 4533, because it was decided by the Examiners
of the accounts that the loss by the sale of unserviceable
stores that had been accumulated in previous years,
should be deducted from the profit made in the year
in which the stores were sold

12 I am well aware that it was necessary to
adjust the loss, but it does not consider that it could
have been adjusted in the Revenue account of the
Workshop for the year, as the loss was the result of mis-
-management in former years

13. It may be urged that periodical sales of
"useless stores" are unavoidable and that the loss must
be borne by the Workshop, to this, I would reply that
with ordinary care there is no reason why the Workshop
should ever again be burdened with a large stock of
materials, and an examination of the accounts
for the last few years will show the great improvement
that has taken place under the head of "Raw materials"
& "Manufactured articles."

14. The form of account used by the Work-
shop is I consider very misleading, as a clear dis-
-tinction is required between "Capital" & "Revenue" and

+ Revenue Account }
- Net Revenue Account } lie to submit that the forms of account submitted
by me show the real working of the shops for the year
far more distinctly than is possible with the forms
that have hitherto been used

15. During the past year 1882-83 the Workshop
has in spite of the restrictions placed upon its operations,
again paid all its expenses and 70 per cent of the in-
-terest due to Government. I must mention that the
restrictions only came into force during the latter part
of the year, in the earlier months there was a very fine
amount of work executed.

16.

With these facts before me, I venture to say that the financial position of the Workshop at the end of 1882 was far better than it had ever been since the removal from the park, and the liberty to do the work that would have been sent to it from all departments of Government. I am convinced that the question of loss would not again have arisen.

17

During the years immediately after the famine the Workshop was depressed from the following causes.

1. Buildings too large and expensive.
2. Excessive amount of capital in stock materials &c.
3. Heavy interest on capital, out of all proportion to the outturn.
4. High prices that the Workshop was obliged to charge in the vain hope of paying the interest on capital.
5. Having hastily occupied the present building when the famine had commenced and when no labour was available for any work but the manufacture of famine tools.

tools, much work required for the completion of the shops, was left to be finished & charged for in following years.

- b. Over manufacture of stick articles, large purchases of stores, want of care in keeping down the expenditure of fuel, cost of repairs to machinery and contingent expenses.

18

The figures which I append in support of my statement that all these causes of depression have disappeared are, as follows

	1876-77	1877-78	1878-79	1879-80	1880-81	1881-82	1882-83
Block	69,463	118,280	115,914	114,010	111,730	109,495	86,137
Stock	132,784	172,844	187,868	168,478	129,878	25,628	22,642
Interest on capital	15,221	19,897	23,587	23,829	20,897	13,386	9,633
Repairs to machinery	5,861	12,283	25,315	15,513	8,026	4,751	3,466
Note -	The Workshop was at the park during part of 1876-77 and Rs 69,463 represent therefore the value of the Chepauk buildings.						

Rs 118,280 represent the first debit on account of the value of the present buildings.

19.

With regard to the Workshop being a bar to the development of private enterprise, there can be no doubt that a Govt Workshop takes the place of private

but from the fact that when the Workshop was advertised for sale no one came forward, & to submit that a genuine competitive trade in the class of work executed in this Workshop, cannot be looked for, until there are other large customers besides the Government, and in the absence of a Govt Workshop of this class, the trade must be almost a monopoly.

20. The real utility of this Workshop consists in its being a jobbing shop where every variety of work can be executed.

There is no demand for large iron constructions to be made up in this country, but no Engineering work can be carried on without assistance from some Workshop or department of Govt uses Machines or appliances which must be made or repaired locally.

21. The heterogeneous character of the work necessitates the employment of a class of men whom if once lost it will be difficult to replace, & necessitates the maintenance of a variety of machinery, so that when once completely dismembered it will be exceedingly difficult & costly to again put together a Workshop of this kind.

22. As matters now stand the Workshop cannot be satisfactorily or properly worked, for the

orders

orders received are not sufficient to maintain a proper staff of workmen.

25

I have the honor to be

Sir,

Your most Obedt Servant

McBadden Lieut R E
Genl Suptl P W Workshops

24

Public Works Workshops

22/11

The Local Suptl
P. W. Workshops
Madras

To The Examiner of
P.W. Accounts
Chennai

N^o 504/r

Dated 20th Dec 1883
at Madras
Rm. 2

By Mr. [Signature]

Subject

Forwarded for audit
in pursuance to Government order,
the accounts of the Public Works
for the year 1882-83, which
contain remarks.

76

REPORT OF INSPECTION BY J. RAJAN, ASSISTANT DEPUTY
EXAMINER PUBLIC WORKS ACCOUNTS MADRAS ON THE 9TH AUGUST
1883, OF THE OFFICE OF THE GENERAL SUPERINTENDENT PUBLIC
WORKS WORKSHOPS, WITH REFERENCE TO HIS ANNUAL ACCOUNTS
FOR 1882-83.

THE FINANCIAL RESULTS BROUGHT OUT IN THE ACCOUNTS
OF THE PUBLIC WORKS WORKSHOPS FOR 1882-83 ARE AS FOLLOWS:-

PAYMENTS INTO TREASURY.....RS 34,712-10-8.
APPROVED INVOICES.....RS 11,457-10-0.
DEPRECIATION IN VALUE
OF BLOCK, MACHINERY
AND PLANT ON THE
31ST MARCH 1883.....RS 43,240-11-7.
LOSS.....RS 2,728-3-7.
RS 39,969-13-10.

CASH DRAWN FROM TREASURY.....RS 10,000-0-0
STOCKS RECEIVED IN TRANSFER.....RS 28,245-12-0
INTEREST ON CAPITAL.....RS 9,538-11-0
PENSION AND LEAVE ALLOWANCES.....RS 2,093-15-2.
DECREASE TO CAPITAL.....RS 5,762-12-11
RS 19,574-8-3-10.

2. THE CHIEF EVENT OF THE YEAR IN THE WORKS HAS BEEN
THE REVALUATION OF THE BLOCK, AND THE MACHINERY AND PLANT.
THE STATEMENTS SHOWING DETAILS OF REVALUATION WERE SAID
TO HAVE BEEN FORWARDED TO GOVERNMENT.

3. IN THE CASE OF BLOCK THE VALUE OF ALL THE BLOCK
(IMMOVABLE PROPERTY) OF THE CONCERN ON THE 31ST MARCH 1883,
WAS COMPUTED AT RS 88,327/. THIS SUM HAS BEEN DEDUCTED FROM
THE BALANCE ON THE 31ST MARCH 1882, AND THE DIFFERENCE,
CREDITED TO BLOCK BY DEBIT TO "GOVERNMENT" AS DEPRECIATION
OF THE BLOCK BY REVALUATION ON THE 31ST MARCH 1883.

THE FOLLOWING MAY BE SAID TO HAVE BEEN STATED -

(A) THE VALUATION OF THE BLOCK ON THE 31ST MARCH 1883 ACCORDING
TO THE 1882-83, AND (B) THE VALUATION OF THE BLOCK ON THE 31ST

MARCH

APRIL 1963, ACCORDING TO VALUATION AND TO HAVE CHARGED OF
THE DIFFERENCE. AS IT IS (A) AS ABOVE, IS NOT MUCH DIFFERENT
FROM THE AMOUNT OF THE GIST (FROM 1962, 46IN). IN FACT
IS 100-14-6 LESS

4. IF IN THE CASE OF MACHINERY AND EQUIP THE DIVER'S USE IS GRANTED, AS THE CASE OF CERTAIN TRANSACTIONS IN THAT ACCOUNT DURING THE YEAR 1962-63.

THE GENERAL BUREAU WILL SET ACCOUNTS, WHEN COMPLETED IN THIS RESPECTS, SETTING OUT THE FINANCIAL RESULTS AFORESAID. THE BUREAU LEAVES ALSO (THOUGH IT WILL BECOME A PROBLEM IN THE FUTURE) IN THE HANDS OF THE COURTS (RED)

[illegible]

6. THE OUTTURN FOR 1982-83 HAS BEEN AS 1,126-10-4 WHICH IS NEARLY 2 LAC OF RUPEES LESS THAN THE OF 10-1-80. THIS STATES THE VITAL AND PROFIT OF 1982 IN FISCAL YEARS AND 1983-84. (IT IS NOT A COMPARISON IS SUBJECT TO A OF VIEW ALSO OF THE GREAT CONTRIBUTION WHICH HAVE OF LATE TAKEN PLACE IN THE SCOP OF THE STATE BUSINESS.)

	1879-80	1880-81	1881-82	1882-83
Culture	210,246	200,880	234,363	189,034
Profit		"	"	"
Loss	12,200	23,166	6,343	20,200

7. IS THE LAST RECEIPT, DATED 22ND AUGUST AND
 DATED 1ST OCTOBER, THE COST OF CHARGES AND THE AMOUNT OF
 INTEREST TO BE PAID PROPERLY, HAVE BEEN FULLY EXPLAINED.

8. SOME OF THE UNRECORDED LOBS (THE BALANCES OF THE ACCOUNTS "MECHANICAL DEPARTMENT," "INSTRUMENT DEPARTMENT" RECORDED FIRST 100 PAGES 1-100) ARE OUTSTANDING SINCE 1901.

9. THE BALANCE IN THE "MANUFACTURE ACCOUNT" IS 400/- IS THE VALUE OF THE WEIGHTING. S. GILLES MADE SOME TIME AGO NOT TRUE, THESE SHOULD BE RE-GRANTED TO THE STORES.

10. THE EFFECT OF LOSS OF THE COVERED, BUT IT WAS
SIGNAL THAT BECAUSE THE WATER TAKEN FOR RECOVERY.

11. THE ACCOUNT OF THE PRESIDENT, AND ITS WORKS, FROM TO
NORMAN, THE DEPARTMENT OF AGRICULTURE, AND THE WORKS' LAUREL S,
WERE ALL OF THEM LOOKED INTO. THE TIME IS SUFFICIENTLY
APPROPRIATE AND ALLOCATED, BUT IT HAD NOT IN SOME CASES,
BEEN LIT UP, AND THE NO. OF COPIES POSTED FOR JULY 1883,
THOUGH IN ONE OR TWO INSTANCES THE WORKS WERE COMPLETED
IN THE MONTH. WORKS CO. POSTED IN MAY LAST WERE NOT MENTIONED
FOR THERE IS EVIDENTLY SOME LATE DELAY IN FILLING OUT
JULY. THE EXCUSE GIVEN AND THAT IT ACCOUNTS FOR 1882-83
HAVE BEEN GIVEN THE ENTIRE DEDICATED TO THE MAGAZINE OF 1884.
KEEPING ETC.

(General Exp'dts drawing acct).

12. THE DEPOSITS CASHED ON THE 21ST JULY 1863,
WAS PROVED AND FOUND CORRECT.

13. THE OFFICE CASH IS GENERALLY FROM RS 100/- TO RS 150/-
IT IS KEPT BY THE HEAD CLERK (COMMUNICATIVE) PILLAY, WHO
MAKES ALL CASH PAYMENTS AND ALSO KEEPS THE CASH BOOK.

THE GOVERNMENT OF MADRAS
OFFICE OF THE PUBLIC WORKS DEPARTMENT
MADRAS

S. H. Parnis

EXAMINER P.W. ACCOUNTS

13

Genl Secy
No 2503W PUBLIC WORKS DEPARTMENT.

PROCEEDINGS OF THE MADRAS GOVERNMENT.

UNDER date the *6th Sept/83*

READ the following

From the Examiner P.W. Accounts No 14: 870 of 18th August 1883.
Imperial

With his letter above recorded the Examiner S.H. Accounts submits the annual accounts of the Provisional P.W. Works for the year 1882.

2 The total expenditure during the year amounted to Rs 1,95,748 which the receipts were Rs 1,45,820 showing a net loss on the year's transactions of Rs 49,928.

3 The outturn of the year was Rs 1,39,937 but, as stated by the

89 17/12

10/12

the Examiner P.W. accounts
 after the recent changes
 which the shops have
 undergone, any comparison
 between this fund
 and the out-turns of
 profit or loss of previous
 years, would be valueless.

4 The suggestion
 is the act, having of the
 Examiner's letter, that the
 rate for telecommunication
 fixed at 10 per cent.
 on Black and 10 per
 cent on Plant and
 machinery, as indicated.

Co. H. (A)
 15/11 27/11

Dec 15/11
 4

The Great Staff P.W. 11/11
 " Exam. P.W. 11/11
 " Staff, High 11/11 (17)

Street

Co. 11/11

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THE ASSOCIATION
PUBLIC WORKS

Report 250344

Annual Account
of the Presidency
the Works Workshops
1913

proper record
of cases
1914

Publ. Periodic